



City of Helena

ADMINISTRATIVE MEETING

August 21, 2024 - 4:00 PM

City - County Building Room 326 / Zoom Online Meeting; <https://us06web.zoom.us/j/81764089504>

AGENDA

1. **Call to Work Session, introductions**
2. **Commission comments, questions**
3. **Recommendations from the Helena Citizens Council**
4. **City Manager's Report**
5. **Presentations**
 - a. Community Aid Grant Update - Rocky Mountain Development Council
 - b. Increase loan limits for the Water and Wastewater Service Line Loan Program from \$15,000 to \$30,000
6. **Department Reports**
 - a. Establish a fund to pay for Residential Water Service Lines within Public Right-of-Way
 - b. Westside Phase 1 & 2 Water and Sewer Cost Reimbursement - Update
 - c. Progress Report - Status of City-Wide Software Implementation
7. **Public Comment**
8. **Commission discussion and direction to the City Manager**
9. **Adjourn**

The City of Helena is committed to providing access to persons with disabilities for its meetings, in compliance with Title II of the Americans with Disabilities Act and the Montana Human Rights Act. The City will not exclude persons with disabilities from participation at its meetings or otherwise deny them the City's services, programs, or activities.

Persons with disabilities requiring accommodations to participate in the City's meetings, services, programs, or activities should contact the City's ADA Coordinator, Ellie Ray, as soon as possible to allow sufficient time to arrange for the requested accommodation, at any of the following:

Phone: (406) 447- 8490

TTY Relay Service 1-800-253-4091 or 711

Email: citycommunitydevelopment@helenamt.gov

Mailing Address & Physical Location: 316 North Park Avenue, Room 445, Helena, MT 59623.

City of Helena, Montana

07/18/2024

To: Tim Burton, City Manager
From: Amanda Opitz, Grants Administrator
Subject: Community Aid Grant Update - Rocky Mountain Development Council

Present Situation:

The City Manager requested that all groups receiving general fund savings allocations via the Community Aid Grant program provide a brief update to the Commission on the status of their projects. **Majority of the organizations with open projects presented their updates at the Aug. 7, 2024 administrative meeting but representatives for Rocky Mountain Development Council were not available that date. They will provide their update at the Aug. 21, 2024 administrative meeting.** Note: Those organizations with agreements in place also provide the City quarterly written updates.

The status of project agreements are as follows:

Executed Agreements/Projects In Process:

- Our Redeemer's Housing Project from Rocky Mountain Development Council (\$1,580,000)
- Wildfire Risk Assessment & Education Program from Tri-County Fire Safe Working Group (\$143,000)
- Exploration Works Educational Expansion (\$26,000)
- Helena Regional Sports Association Sustainability Study (\$47,500)

Pending Agreements:

- Family Promise Client Services/ Shelter (\$250,000)

Status: Organization is reviewing and updating original application to reflect partial demolition/reconstruction/addition to their existing location rather than the originally proposed new property acquisition.

Upon receipt of the updated proposal—including approved City permits for the demolition/reconstruction/addition—staff will bring the project back for commission approval and work to draft an agreement.

- Good Samaritan Ministries Shelter (\$134,600)

Status: Good Samaritan is in the process of finding a suitable location for their project as the previously proposed location changed ownership. At last correspondence, Good Samaritan was looking to partner with Family Promise to run their Our Place program and their proposed Ruth's Place shelter out of the Family Promise facility. If/when the facility plans and permits are approved by the City, Good Samaritan will provide an updated proposal to the City.

Upon receipt of the updated proposal—including written shared use agreements between Good Samaritan and Family Promise—staff will

bring the project back for commission approval and work to draft an agreement.

- Business Improvement District (BID) Restroom Status: This project is on hold as the BID undergoes a change in leadership. Pending items needing resolution include location, design and ongoing maintenance for the restroom. Conversations related to these project elements are likely to resume when a new BID Executive Director is hired.

Completed Projects:

- Friendship Center Property Acquisition (\$100,000)
- Community Food Resource Center Project from Helena Food Share (\$250,000)
- Kay McKenna Foundation - Kay's Kids (\$50,000)
- Last Chance Pow Wow Program Support (\$2,000)

Background Information:

City of Helena received approximately \$8,486,620 in Local Recovery Funds from the US Treasury and claimed this entire distribution as lost public sector revenue claimed for police and fire services, which created \$8,486,620 in general fund savings. The City Commission allocated \$7,367,820 of the savings for the following projects and set aside a contingency for \$1,600,000.

City Internal Projects: \$4,636,720

- Ten Mile Water Treatment Plant project
- City's Enterprise Resource Planning system
- Police Department's Computer Aided Dispatch and Record Management System
- Helena Civic Center HVAC System
- Replacement of the Mt. Helena Radio Building
- Law and Justice Center 2nd Floor Remodel
- Grandstreet Theater roof replacement
- Repair and paving of a section of Centennial Trail
- Replacement of a Type VI Wildland Fire apparatus equipment and insurance deductible for truck replacement
- Feasibility study for a pedestrian bridge on Henderson St.
- FY24 & FY23 Last Chance Splash Pool Operation
- Comprehensive Recreation Plan
- Kay's Kids Program
- City Facility Solar Project(s)
- Memorial Warming House Improvements Study
- Contribution to Residential Energy Efficiency & Renewable Energy Loan Program

Community-based Projects: \$2,731,100

- Our Redeemer's Housing Project from Rocky Mountain Development Council
- Community Food Resource Center Project from Helena Food Share
- Wildfire Risk Assessment & Education Program from Tri-County Fire Safe Working Group
- Exploration Works Educational Expansion

- Last Chance Pow Wow Program Support
- Family Promise Client Services/Emergency Shelter
- Good Samaritan Ministries Day Shelter
- Business Improvement Dist. Downtown Restroom
- Contingency funding for solutions related to supporting the unhoused
- Helena Regional Sports Association Rec. Facility Sustainability Study
- Friendship Center Property Acquisition

The balance of total general fund savings (less \$1.6 million reserve) is \$1,118,800. The Commission allocated \$481,199.57 of the initial reserve.

<u>Proposal/Objective:</u>	This is a project progress update.
<u>Advantage:</u>	N/A
<u>Notable Energy Impact:</u>	N/A
<u>Disadvantage:</u>	N/A
<u>Quasi-Judicial Item:</u>	False
<u>Notice of Public Hearing:</u>	False
<u>Staff Recommendation/ Recommended Motion:</u>	This item is informational. There is no staff recommendation at this time.

City of Helena, Montana

To: Mayor Collins and the Helena City Commission

From: Tim Burton, City Manager
Ryan Leland, Public Works Director

Subject: Increase loan limits for the Water and Wastewater Service Line Loan Program from \$15,000 to \$30,000

Present Situation: Resolution No. 20494 established a residential water and wastewater service line replacement loan program to provide zero percent (0%) interest loans for the purpose of assisting certain eligible residential property owners within the City of Helena with the costs associated with emergency replacement or repair of water and wastewater service lines. The current loan limits for the water and wastewater service line loan programs are set at \$15,000 each. For a majority of the loans this is adequate. However, there are a few services that required replacement of retaining walls or a very large street patch, the \$15,000 limit did not cover the repair. Increasing the amount on the loan this could impact how many years the funds are capitalized. Staff will need to just monitor the programs. The loan program will still stay at 0% for 10 years.

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Proposal/Objective: Consider increasing the Water and Wastewater Service Line Loan Limit from \$15,000 to \$30,000

Advantage: The increase will provide more and better assistance to the property owners.

Notable Energy Impact: n/a

Disadvantage: The increase could affect the timeline of fully capitalized funds and the need to reestablish the fee.

Quasi-Judicial Item: False

Notice of Public Hearing: False

**Staff Recommendation/
Recommended Motion:** n/a

City of Helena, Montana

08/13/2024

To: Tim Burton, City Manager
From: Ryan Leland, Public Works Director
Subject: Establish a fund to pay for Residential Water Service Lines within Public Right-of-Way

Present Situation:

City staff was requested to analyze a new program to establish a fund to pay for residential service line repairs and replacement within City ROW from the curb box to the city main. City Code 6-2-3 Rule 7 places the responsibility for maintaining, installing, and repairing the water service from the city main to the buildings.

The following is how other cities in Montana handle the service line repairs:

Billings – Collects a monthly fee to fund the fix to the service line from the curb box to main.

Bozeman – City jurisdiction from the curb box to the main and the repairs are part of the City's water rate.

Belgrade - City jurisdiction from the curb box to the main and the repairs are part of the City's water rate.

Kalispell - Owner's responsibility from the main to the house.

Butte - Owner's responsibility from the main to the house.

Missoula - Owner Responsibility from the main to house - City provides a loan program similar to Helena.

Great Falls - Owners' Responsibility from main to house

Staff completed a high-level analysis for City of Helena to fund a service line repair and replacement program. The program would increase responsibilities for staff such as frozen services, bent curb boxes, and service line leaks, plus, all repairs and replacements to the service line must be completed by a Montana Licensed plumber. It was estimated that the new program would require 2.5 new FTEs and some new equipment. Based on those assumption and the city completing the work, the cost would be approximately \$2 to \$2.50 per month per connection. If the new program went 100% private the estimate would be approximately \$3.25 to \$3.50 per month per connection.

Background Information:

City staff was requested to analyze a new program to establish a fund to pay for residential service line repairs and replacement within City ROW from the curb box to the city main. City Code 6-2-3 Rule 7 places the responsibility for maintaining, installing, and repairing the water service from the city main to the buildings.

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Proposal/Objective:

Staff is looking for consensus from the Commission if staff should furth analyze a new program/service to establish a fund to take jurisdiction of the residential service lines from the curb box to the main.

Advantage:

The City of Helena would now be responsible for utility cut in the street.

Equity to the property owner for service line repairs. Typically, the city sewer mains are placed in the center of the street because that is best way to be able to have all the house gravity flow into the main. With the sewer main in the center of the street that requires the water main to be placed a minimum of 10' away on one side of the street or the other. With water main closure to one side then the other repairs to the Water Services can be more costly for residents that are on the opposite side of the street. Typically, the costliest part of the costly part of the repair is the repair of the street.

Notable Energy Impact:

n/a

Disadvantage:

The City will take on new and unknown liabilities

Quasi-Judicial Item:

False

Notice of Public Hearing:

False

**Staff Recommendation/
Recommended Motion:**

No motion at this time.

City of Helena, Montana

07/18/2024

To: Tim Burton, City Manager
From: Ryan Leland, Public Works Director
Subject: Westside Phase 1 & 2 Water and Sewer Cost Reimbursement - Update

Present Situation: Staff will be providing an update and draft Westside Reimbursement Resolution.

The City of Helena annexed wholly surrounded properties on the westside of Helena. The properties east of Joslyn Street to existing city limits were annexed on April 25th, 2016 (Westside Phase 1). Then the City annexed Phase 2 of the Westside of Helena, which is east of Granite Street to Joslyn Street and north of Knight Street to Euclide Ave., on Dec. 1st, 2018. As part of the annexation the City Commission with the help of Lewis and Clark County funded the installation of water and sewer mains to Phase 1 and 2 of the Westside. The previous City Commission conceptually approval a reimbursement option to repay the SRF Sewer Loan and the Water Utility Fund. The draft resolution requires each unserved property to pay a pro rata share of the cost of the project based on square footage of the property at time of connection. The Commission preliminarily agreed to consider a 20-year 0% loan program for existing houses if they connect within 5-years from when the resolution is passed. This resolution would mirror other reimbursement resolutions previously passed by the Commission except for adding a 5% administrative fee to administer the loan. New houses would pay the whole amount at the time of building permit

The project ended up being very complex with several issues that caused delays including a complaint filed by 7 residents in Phase 1 that resulted with a Settlement Agreement and Release of Claims that was signed on Dec. 15th, 2017. The agreement set out the parameters of the reimbursements. Because of the settlement agreement, the City is required to separate out the cost and reimbursement amounts for phase 1 and 2.

The funding of the wastewater portion of the project was through an SRF loan and the water portion was funded through water funds. The engineering of the whole project was funded through Lewis and Clark County TSEP Grant in the amount of \$750,000 and the City of Helena funded the rest of the engineering. As part of the project several existing city main need to be up sized, looped, or replaced. Those cost were included in the overall cost of the project but are not included as part of the reimbursement.

The total cost of the project was approximately \$8.3 million with the breakdown as follows:

- Engineering Costs - \$1.1 Million
 - o TSEP - \$750,000
 - o City Contribution to Engineering - \$346,302 (Not included in reimbursement)

- Phase 1 – Total Construction Cost - \$3.8 Million
 - o Water Reimbursement portion – \$869,800
 - o City’s Water contribution – \$676,489 (Not included in reimbursement)
 - o Sewer Reimbursement portion – \$970,064
 - o City’s Sewer Contribution – \$87,100 (Not included in reimbursement)
 - o Rebate Trench Restoration Reimbursement - \$1,180,000

- Phase 2 – Total Construction Cost - \$3.4 Million
 - o Water Reimbursement portion - \$580,705
 - o City’s Water contribution – \$591,570 (Not included in reimbursement)
 - o Sewer Reimbursement portion – \$1,272,870
 - o City’s Sewer Contribution – \$344,152.03 (Not included in reimbursement)
 - o Trench Restoration Reimbursement portion- \$665,238

The breakdown of the reimbursement costs for the properties based on the square footage of the lot are as follows:

- Phase 1
 - o Water cost per foot square foot of the lot is \$0.77
 - o Sewer cost per foot square foot of the lot is \$0.86 \$0.82
 - o Trench Restoration cost per square foot of the lot is \$0.75

- Phase 2
 - o Water cost per foot square foot of the lot is \$1.00
 - o Sewer cost per foot square foot of the lot is \$1.19
 - o Trench Restoration cost per square foot of the lot is \$0.58

Background Information:

Staff will be providing an update and draft Westside Reimbursement Resolution.

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 - o Sewer cost per foot square foot of the lot is \$1.19

Trench Restoration cost per square foot of the lot is \$0.58

Proposal/Objective: Consider the attached draft Westside Reimbursement Resolution and calculated costs.

Advantage: Properties with failed septic system will be able to connect to city sewer. The City infrastructure will allow for in fill development not on wells and septic

Notable Energy Impact: N/A

Disadvantage: None noted

Quasi-Judicial Item: False

Notice of Public Hearing: False

**Staff Recommendation/
Recommended Motion:** N/A

Exhibit A

Owner Name	Address	Geocode	Legal Description	Square Footage	Water Rebate Cost	Sewer Rebate Cost	Trench Rebate Cost	Total Rebate Cost
MC PROPERTIES LLC	1805 JOSLYN ST	05188723447151001	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 171, Lot 23 - 32, BLOCK 172, LOTS 1-14 & 29-32 AND ADJ VAC STREETS & ALLEYS (IN L	131333.4	\$9,425	\$9,180	\$9,180	\$18,605
LARUN NICHOLAS	1912 LESLIE AVE	05188723444250000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 172, Lot 25 - 28	1200.72	\$9,627	\$9,627	\$9,627	\$19,004
STENHJEM MIRANDA CARRIE	1425 JOSLYN ST	05188723444250000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, Lot 1 - 2, MAKE KIT, MODEL UNKNOWN, 28X48 1994	6229.08	\$6,229	\$6,229	\$4,672	\$9,468
HOHLER DEBORAH D	1925 LESLIE AVE	05188723444230000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, Lot A, COS #460738/E	8276.4	\$6,373	\$6,373	\$6,207	\$12,580
KIRKLAND ROBERT A & ELMIRA M L	1915 LESLIE AVE	05188723444220000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, Lot B, SERIAL # 47995720766, MAKE ATLANTIC, MODEL OAKPARK, COS #460738/E 16X	8232.84	\$6,339	\$6,339	\$6,175	\$12,514
SMITH BENJAMIN F	1909 LESLIE AVE	05188723444190000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, Lot C, COS #460738/E	7710	\$5,937	\$5,937	\$5,783	\$11,720
GROVE ANTHONY H	1907 LESLIE AVE	05188723444180000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, Lot D, COS #460738/E	7096.72	\$5,434	\$5,434	\$5,293	\$10,727
KLAUE ROY & STACY	1409 LINDEN ST	05188724327020000	SYNDICATE ADDN (HELENA) S24, T10 N, R04 W, BLOCK 168, Lot 1 - 2	2090.88	\$1,610	\$1,610	\$1,568	\$3,178
SCHULENBERG TADD	1821 LESLIE AVE	05188724327050000	BROADWATER SECOND ADDN, S24, T10 N, R04 W, BLOCK 5, Lot 1 - 2	9888.12	\$7,614	\$7,614	\$7,416	\$15,030
DEBORDE JEREMY	1830 WILDER AVE	05188724327200000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 168, Lot 30 - 32, FR LT 29	12501.72	\$9,627	\$9,627	\$9,377	\$19,004
MERGENTHALER DOLORES E	LINDEN ST	05188724322030000	SYNDICATE ADDN (HELENA) S24, T10 N, R04 W, BLOCK 167, Lot 1 - 3	9365.4	\$7,211	\$7,211	\$7,024	\$14,235
URBAN DEVELOPERS LLC	1818 EUCLID AVE, A STA	05188724322010000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 167, Lot 29 - 32, LESS S 10' PER BK 265-PG 850	11499.84	\$8,865	\$8,865	\$8,625	\$17,480
STANDLEY EDWARD E & SUSAN M	1812 EUCLID AVE	05188724322150000	BROADWATER SECOND ADDN, S24, T10 N, R04 W, BLOCK 167, Lot 9 - 12, SYNDICATE ADDN (HELENA) BLOCK 167 LOTS 21-22	18774	\$14,456	\$14,456	\$14,081	\$28,537
STANDLEY EDWARD E & SUSAN M	1816 EUCLID AVE	05188724322170000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 167, Lot 23 - 25	9365	\$7,211	\$7,211	\$7,024	\$14,235
STANDLEY EDWARD & SUSAN M	EUCLID AVE	05188724322190000	SYNDICATE ADDN (HELENA) S24, T10 N, R04 W, BLOCK 167, Lot 26 - 28, LESS S 10' PER BK 265 PG 850	9625	\$6,641	\$6,641	\$6,463	\$13,110
OUT WEST ENTERPRISES LLC	1900 EUCLID AVE	05188723438090000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 174, N115 L7S 17 - 18	5749.92	\$4,429	\$4,429	\$4,319	\$8,741
COX TOM	1950 EUCLID AVE	05188723438070001	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 174, N115 L7S 19 - 24	17250	\$13,283	\$13,283	\$12,938	\$26,221
COX THOMAS & TAMARRA	1996 EUCLID AVE	05188723438010002	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 174, MAKE FLEETWOOD, MODEL UNKNOWN, N115' L7S 25 - 32 24X60 1980	23000	\$17,710	\$17,710	\$17,250	\$34,960
RYAN PATRICK S	1929 WILDER AVE	05188723438210000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 174, Lot 1 - 4, MAKE FLEETWOOD, MODEL UNKNOWN, 24X40 1971 FLEETWOOD 24X40 1971	12501.72	\$9,627	\$9,627	\$9,377	\$19,004
TURNER NICK & SHARON R ET AL	1921 WILDER AVE	05188723438190000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 174, Lot 5 - 6	6229.08	\$4,796	\$4,796	\$4,672	\$9,468
AKB LLC	1919 WILDER AVE	05188723438170000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 174, Lot 7 - 8	6229.08	\$4,796	\$4,796	\$4,672	\$9,468
KOLAR INVESTMENTS	1380 LINDEN ST	05188723438150000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 174, Lot 9 - 12	12501.72	\$9,627	\$9,627	\$9,377	\$19,004
KOLAR INVESTMENTS LLC		05188723438130000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 174, Lot 13 - 14	6229.08	\$4,796	\$4,796	\$4,672	\$9,468
KOLAR INVESTMENTS LLC	1376 LINDEN ST	05188723438110000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 174, Lot 15 - 16	6229.08	\$4,796	\$4,796	\$4,672	\$9,468
MANNIX SHERRIE & DANIEL W	1914 WILDER AVE	05188723444090000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, Lot 21 - 24	12501.72	\$9,627	\$9,627	\$9,377	\$19,004
CHRISTIAN MARK A	1402 LINDEN ST	05188723444110000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, S2 LOTS 17-20, COS 326914	6229.08	\$4,796	\$4,796	\$4,672	\$9,468
MITCHELL JEREMIAH P	1918 WILDER AVE	05188723444070000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, Lot 25 - 26	6229.08	\$4,796	\$4,796	\$4,672	\$9,468
MARKLAND NOELLE	1922 WILDER AVE	05188723444050000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, Lot 27 - 29	9365.4	\$7,211	\$7,211	\$7,024	\$14,235
ROSS DARLENE FAE	1930 WILDER AVE	05188723444010000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 173, Lot 30 - 32, MAKE GUERDON, MODEL GREAT LAKES, 24X60 1974	9365.4	\$7,211	\$7,211	\$7,024	\$14,235
NCN PROPERTIES LLC	1400 JOSLYN ST	05188723443090000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 185, Lot 13 - 16, & 1/2 CLOSED ALLEY	13416.48	\$10,330	\$10,330	\$10,062	\$20,392
NCN PROPERTIES LLC		05188723443070000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 185, Lot 17 - 22, & 1/2 CLOSED ALLEY	20081.16	\$15,462	\$15,462	\$15,061	\$30,523
NCN PROPERTIES LLC		05188723443020000	S23, T10 N, R04 W, C.O.S. 3303982, ACRES 0.23, LOT 185-E	10018.8	\$7,715	\$7,715	\$7,514	\$15,229
KUGLER KELLY & HARMONY J		05188723437070001	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 184, N110' L7S 17-20	11021	\$8,486	\$8,486	\$8,266	\$16,752
JOANNE CLARKE TRUST	1733 STUART ST	05188723437090001	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 184, Lot 9 - 16	25003	\$19,252	\$19,252	\$18,752	\$38,004
CLARKE NICHOLAS J & KAELYN M		5188726129150002	BARRETT AMENDED, S26, T10 N, R04 W, BLOCK 181, Lot 12, 9375 SQUARE FEET, COS #278147	9365	\$7,211	\$7,679	\$7,024	\$21,914
JOANNE CLARKE TRUST	1709 STUART ST	5188726129170000	BARRETT AMENDED, S26, T10 N, R04 W, BLOCK 181, Lot 13, 9375 SQUARE FEET, COS #278147	9365	\$7,211	\$7,679	\$7,024	\$21,914
HAYDEN WILLIAM JR	1731 STUART ST	5188726129130000	BARRETT AMENDED, S26, T10 N, R04 W, BLOCK 181, Lot 14, 9375 SQUARE FEET, COS #278147	9365	\$7,211	\$7,679	\$7,024	\$21,914
LELAND KENNETH C TRUSTEE	1712 STUART ST	5188726133070002	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 180, Lot 5	6229	\$4,796	\$5,108	\$4,672	\$14,576
BREIDENBACH HELENA BARAZ	1712 STUART ST	5188726133080002	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 180, Lot 6	6229	\$4,796	\$5,108	\$4,672	\$14,576
CHRISTIANSEN JUDITH A & MATTHEW	800 GLENDALE ST	5188726133090001	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 180, Lot 7 - 8	12502	\$9,627	\$10,252	\$9,377	\$29,256
RALSTON KATHLEEN L & ROBERT J	1703 HAUSER BLVD	05188726133110000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 180, Lot 9 - 10	12501.72	\$9,627	\$10,252	\$9,377	\$29,256
PETERSON DENNIS P & NANCY A		05188726122070000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 189, Lot 5 - 6	12458.16	\$9,593	\$10,216	\$9,344	\$29,153
RICHARDS ROBERT G ETAL	1836 FLOWERREE ST	05188726128010000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 182, Lot 1 - 3, S2 VACATED ALLEY	20081.16	\$5,159	\$16,466	\$15,061	\$36,689
CROFTS ROBERT L AND LINDA	1901 CHOTEAU ST	05188723417110000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 177, Lot 15A, 3123 SQUARE FEET, COS 3411337	3136.32	\$2,415	\$2,472	\$2,352	\$7,336
BROWNE JASON & ASHLEY		05188723404250000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 179, Lot 21A, 9994 SQUARE FEET, SYNDICATE/BRADFORD ADD COS 3382479	9975.24	\$7,681	\$8,180	\$7,481	\$23,432
WILSON VALERIE D	1802 UNIVERSITY ST	05188726123070000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 185, Lot 6 - 8	18730.8	\$14,423	\$15,359	\$14,048	\$43,830
MADGE LLC	1907 CHOTEAU ST	05188723417130000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 177, Lot 13 - 14	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
DOTSON JOANN WALSH	904 LAUREL ST	05188723413090000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 163, Lot 17B, ACRES 0.108, COS # 3328534	4704.48	\$3,622	\$3,857	\$3,528	\$11,007
914 LAUREL LLC	914 LAUREL ST	05188723413110000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 163, E15' S80' OF LT 12, L7S 13-16	13416.48	\$10,330	\$11,001	\$10,062	\$31,393
MONTMAYOR STACY L	1817 HAUSER BLVD	05188726132210000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 182, Lot 14 - 15, 9935 SQUARE FEET, & SYNDICATE ADDN BLK 162 L7S 4-6, N2 VACATED ALLEY,	10856.08	\$8,150	\$8,680	\$7,939	\$24,769
1814 HAUSER LLC	1814 HAUSER BLVD	05188723413070000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 163, Lot 20 - 24	15638.04	\$6,164	\$12,823	\$11,729	\$30,716
MAGEE DOUGLAS R	1903 KNIGHT ST	05188723412130000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 178, Lot 13 - 16	12501.72	\$9,627	\$10,252	\$9,377	\$29,256
BASTEN ASHLEY A		05188726124150000	BARRETT AMENDED, S26, T10 N, R04 W, BLOCK 186, Lot 14, COS #278147	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
MCLATCHY PARTICK H & ESTHER P		05188723417150000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 177, Lot 11 - 12	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
MCLATCHY PARTICK H & ESTHER P		05188723418030000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 164, Lot 29 - 30	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
THOMPSON DANIEL J & KRISTINA L	1801 CANNON ST	05188723425110000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 165, Lot 15 - 16	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
JOHNSON ELSIE G	1931 CHOTEAU ST	05188723417230000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 177, Lot 1 - 4	12501.72	\$9,627	\$10,252	\$9,377	\$29,256
MCLATCHY PARTICK H & ESTHER P		05188723417170000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 177, Lot 9 - 10	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
JACKSON MATTHEW & SUZANNE M ET	910 LINDEN ST	05188723412110000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 178, Lot 17 - 19	9365.4	\$7,211	\$7,679	\$7,024	\$21,914
MCLATCHY PARTICK H & ESTHER P		05188723418050000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 164, Lot 25 - 28	12501.72	\$9,627	\$10,252	\$9,377	\$29,256
DAVIS JENNIFER KNIGHT & TIMOTHY	1829 KNIGHT ST	05188723413190000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 163, Lot 3 - 4	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
ACHES ADVENTURES INC	1818 HAUSER BLVD	05188723413030000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 163, Lot 29 - 30	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
UMSTED BROOKE L & ZACHARY I	1835 KNIGHT ST	05188723413210000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 163, Lot 1 - 2	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
WODDALL TOM AND		05188723430110000	WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 175, Lot 9 - 16	22989.68	\$17,710	\$18,860	\$17,250	\$53,820
RADA ECKLEY JOAN M	1915 KNIGHT ST	05188723412190000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 178, Lot 3 - 8	18730.8	\$4,813	\$15,359	\$14,048	\$34,221
1711 HAUSER LLC	1711 HAUSER BLVD	05188726133130000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 180, Lot 11 - 13	18730.8	\$14,423	\$15,359	\$14,048	\$43,830
PETERSON DENNIS P & NANCY A		05188726122030000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 189, Lot 3	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
RADA JOAN M ECKLEY & LESTER W & HORAN TIM DONALD & JANIS K		05188723412150000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 178, Lot 11 - 12	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
RICHARDS ROBERT GORDON & CORR	1839 STUART ST	05188726122010000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 189, Lot 1 - 2	12501.72	\$9,627	\$10,252	\$9,377	\$29,256
JOHNSON ELSIE		05188723417210000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 182, Lot 14 - 16, N2 VACATED ALLEY S2 VACATED STUART ST	25047	\$19,286	\$20,539	\$18,785	\$58,610
BALCERZAK JENNIFER S & MICHAEL S	1734 HAUSER BLVD	05188723406010000	SYNDICATE ADDN (HELENA) S23, T10 N, R04 W, BLOCK 177, Lot 5 - 6	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
BONNES ROBERT WADE	817 LINDEN ST	05188726132200000	BRADFORD ADDITION, S23, T10 N, R04 W, BLOCK 161, Lot 1 - 4, & SYNDICATE ADDN BLK 161 L7S 25-32	25003.44	\$19,252	\$20,502	\$18,752	\$58,506
DAVIS JENNIFER KNIGHT	1823 KNIGHT ST	05188723413170000	SYNDICATE ADDN (HELENA) S26, T10 N, R04 W, BLOCK 162, Lot 1 - 3, BRADFORD ADDITION PORTION LOT 15 BLK 162, LAND USE EASEMENT IN SE	9321.84	\$7,178	\$7,644	\$6,992	\$21,814
DAVIDEY JILL M	1801 HAUSER BLVD	05188726132130000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 182, Lot 11 - 11	6229.08	\$4,796</			

BAKER JENNIFER		05188723404270000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 179, Lot 26A, 11215 SQUARE FEET, SYNDICATE/BRADFORD ADD COS 3382479	11194.92	\$8,620	\$9,180	\$8,396	\$26,196
MADGE LLC	1919 CHOTEAU ST	05188723417190000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 177, Lot 7 - 8	6229.08	\$4,796	\$5,108	\$4,672	\$14,576
GREAT DIVIDE HOME BUILDERS	1734 FLOWERREE ST	05188726129030000	BARRETT AMENDED, S26, T10 N, R04 W, BLOCK 181, Lot 20, COS #278147	9365.4	\$7,211	\$7,679	\$7,024	\$21,914
HELLER HOMES INC		05188723404210000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 179, Lot 9A, 12468 SQUARE FEET, COS 3382479	12458.16	\$9,593	\$10,216	\$9,344	\$29,153
NICHOLLS BRITNEY A & WILBURN TIM	1994 CANNON ST	05188723430010000	WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 175, Lot 29 - 32	12501.72	\$9,627	\$10,252	\$9,377	\$29,256
HELLER HOMES INC		05188723404230000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 179, Lot 13A, 12480 SQUARE FEET, COS 3382479	12501.72	\$9,627	\$10,252	\$9,377	\$29,256
CALDWELL CREEDE		05188726132190000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 162, Lot 12 - 13, 13400 SQUARE FEET, & SYNDICATE ADDN BLK 162 LTS 7-10, N2 VACATED ALLE	13416.48	\$10,330	\$11,001	\$10,062	\$31,393
LOOMIS CALVIN & DEMONT LORELLE	1919 KNIGHT ST	05188723412210000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 178, Lot 1 - 2	7492.32	\$5,769	\$6,144	\$5,819	\$17,532
WHITTAKER ASHLEY	1922 KNIGHT ST	05188723417010000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 177, Lot 31 - 32, 6250 SQUARE FEET	6229	\$4,796	\$5,000	\$4,672	\$9,468
SNOWDRIFT LLC	1120 LINDEN ST	05188723424050000	WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 176, Lot 17 - 24	25003.44	\$19,252	\$20,000	\$18,752	\$8,004
CD ELM LLC	1830 CANNON ST	05188723431010000	WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 166, MAKE GUERDON, MODEL MAGNOLIA, S 62' LTS 29-32 24X60 1971	6185.52	\$4,763	\$5,000	\$4,640	\$9,403
SNOWDRIFT LLC	1900 CHOTEAU ST	05188723424010000	WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 176, Lot 25 - 32	25003.44	\$19,252	\$20,000	\$18,752	\$8,004
WILSON VALERIE D		05188723417060000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 177, Lot 021 - 024, 12500 SQUARE FEET	12501.72	\$9,627	\$10,252	\$9,377	\$19,004
STACK DAVID P & RENEE	1825 UNIVERSITY ST	05188726121090000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 190, Lot 13 - 15A, COS #3023685	19645.56	\$15,127	\$15,800	\$14,735	\$29,862
HAWKINS DAN M & JO LEE		05188723418190000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 164, Lot 1 - 3	9365.4	\$7,211	\$7,679	\$7,024	\$14,235
CRONIN SHANE & ANGIE	1922 KNIGHT ST	05188723417030000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 177, Lot 29 - 30, 6250 SQUARE FEET	6229.08	\$4,796	\$5,000	\$4,672	\$9,468
CULPON ANNE S & ROBERT S	1801 UNIVERSITY ST	05188726121040000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 190, Lot 8 - 9	12501.72	\$9,627	\$10,252	\$9,377	\$19,004
HOUSEWORTH THOMAS R & RACHAEL		05188723417070000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 177, Lot 19 - 20	6229.08	\$4,796	\$5,000	\$4,672	\$9,468
HOUSEWORTH THOMAS R & RACHAEL		05188723417090000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 177, Lot 17 - 18	6229.08	\$4,796	\$5,000	\$4,672	\$9,468
KNIGHT STREET TRUST NACHO INVEST	1918 KNIGHT ST	05188723417050000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 177, Lot 025 - 028, 12500 SQUARE FEET	12501.72	\$9,627	\$10,252	\$9,377	\$19,004
PETERSON DENNIS P & NANCY A		05188726117010000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 192, Lot 2A, COS #3206324	4312.44	\$3,320	\$3,500	\$3,234	\$6,554
BERG CELIA R	1736 STUART ST	05188726133030002	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 180, E30' LT 2, ALL OF LTS 3-4	16247.88	\$0.00	\$13,323	\$12,186	\$25,509
STORRAR KEENAN &	1741 STUART ST	05188726129210000	BARRETT AMENDED, S26, T10 N, R04 W, BLOCK 181, Lot 15 - 16, COS #278147	12501.72	\$9,627	\$10,252	\$9,377	\$14,704
KLEMPPE DUSTIN T	1930 HAUSER BLVD	05188723412090000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 178, Lot 20 - 22	9365.4	\$0.00	\$7,680	\$7,024	\$14,704
SCREASE TEDDY M	1820 HAUSER BLVD	05188723413010000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 163, Lot 31 - 32	6229.08	\$0.00	\$5,108	\$4,672	\$9,780
PARRIMAN LUCAS ETAL	1933 HAUSER BLVD	05188723404190000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 179, Lot 5A, 12472 SQUARE FEET, COS 3382479	12458.16	\$0.00	\$10,216	\$9,344	\$19,560
MACDONALD MELINDA ETAL	875 LAUREL ST	05188726133150000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 180, Lot 14 - 16	18730.8	\$0.00	\$15,359	\$14,048	\$29,407
SHANAHAN BETTY J	812 LAUREL ST	05188726132090000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 162, Lot 6, N 50' OF E2 OF LT 6, N50' OF LT 7, N50' OF LT 8, 1/2 VACATED ALLEY	7361.64	\$0.00	\$6,037	\$5,521	\$11,558
NILGES HANNAH	1995 CANNON ST	05188723424150000	WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 176, Lot 1 - 4	12501.72	\$0.00	\$14,877	\$7,251	\$22,128
WOODALL TOM LYNN & BOID CHERYL	1925 EUCLID AVE	05188723430130000	WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 175, Lot 5 - 8	11499.84	\$0.00	\$9,430	\$8,625	\$18,055
BALCERZAK JENNIFER	1724 KNIGHT ST	05188723405010000	SYNDICATE ADDN (HELENA), S24, T10 N, R04 W, BLOCK 160, Lot 29 - 32	12501.72	\$0.00	\$10,251	\$9,376	\$19,627
SPURZEM TIMOTHY J	802 LAUREL ST	05188726132070000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 162, S75' LT 6 E2, S75' OF LTS 7, 8, 1/2 VACATED STUART ST	13503.6	\$0.00	\$11,073	\$10,128	\$21,201
BOID CHERYL LYNN & WOODALL TO	1999 EUCLID AVE	051887234030150000	WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 175, Lot 1 - 4	11499.84	\$0.00	\$9,430	\$8,625	\$18,055
MICHAUD CHUCK	1740 STUART ST	05188726133010000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 180, Lot 1, W20' LT 2	8755.56	\$0.00	\$7,180	\$6,567	\$13,747
SMETANA DANIEL & MICHELLE	1730 FLOWERREE ST	05188726129050000	BARRETT AMENDED, S26, T10 N, R04 W, BLOCK 181, Lot 19, COS #278147	9365.4	\$0.00	\$7,680	\$7,024	\$14,704
HILL DANIEL & SUSAN	1816 HAUSER BLVD	05188723413050000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 163, Lot 25 - 28	12501.72	\$0.00	\$10,251	\$9,376	\$19,627
WIECK BRIAN R	1815 KNIGHT ST	05188723413150000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 163, Lot 7 - 8	6229.08	\$0.00	\$5,108	\$4,672	\$9,780
CUMMINGS CORY & GEORGIA	1940 HAUSER BLVD	05188723412030000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 178, Lot 27 - 28	6229.08	\$0.00	\$5,108	\$4,672	\$9,780
CUMMINGS CORY & GEORGIA	1940 HAUSER BLVD	05188723412010000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 178, Lot 29 - 32	12501.72	\$0.00	\$10,251	\$9,376	\$19,627
BARNES KENT M &	1636 LE GRANDE CANNON	05188726115190000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 188, Lot 1A, COS #558049	39029.76	\$0.00	\$32,004	\$29,272	\$61,276
ZAWACKI JUSTIN ZACHARY & KAREN E	1714 UNIVERSITY ST	05188726124030000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 186, Lot 4 - 5	12501.72	\$0.00	\$10,251	\$9,376	\$19,627
GUTHRIE GREG L	1714 HAUSER BLVD	05188723406070000	BRADFORD ADDITION, S23, T10 N, R04 W, BLOCK 161, Lot 5 - 6	12501.72	\$0.00	\$10,251	\$9,376	\$19,627
MCCAHON DENNIS H & CHARLOTTE L	1934 HAUSER BLVD	05188723412050000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 178, Lot 25 - 26	6229.08	\$0.00	\$5,108	\$4,672	\$9,780
MCCAHON DENNIS H & CHARLOTTE L	1934 HAUSER BLVD	05188723412070000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 178, Lot 23 - 24	6229.08	\$0.00	\$5,108	\$4,672	\$9,780
NEWLON KAREN R &	760 LAUREL ST	05188726128110000	BRADFORD ADDITION, S26, T10 N, R04 W, BLOCK 182, Lot 9 - 10, 1/2 VACATED ALLEY, 1/2 VACATED STUART ST	16683.48	\$0.00	\$13,680	\$12,513	\$26,194
CD ELM LLC	1225 LINDEN ST	05188723431030000	WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 166, N 63' LTS 29-32 COS #71250/T	6316.2	\$5,179	\$5,179	\$4,737	\$9,916
HELLER LUKE J & JULIE A	710 LINDEN ST	05188726127010000	DEAN MINOR SUB, S26, T10 N, R04 W, Lot 3, COS #489013	135689.4	\$0.00	\$111,285	\$213,032	\$101,767
MCMILLAN JEFF	1725 KNIGHT ST	05188723406210000	SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 161, Lot 1 - 4	12501.72	\$0.00	\$10,251	\$9,376	\$19,627
BASTEN ASHLEY A	1735 FLOWERREE ST	05188726124170000	BARRETT AMENDED, S26, T10 N, R04 W, BLOCK 186, Lot 15 - 16, COS #278147	12501.72	\$0.00	\$10,251	\$9,376	\$19,627

	Owner Name	Address	Geocode
1	MILLER JEFFREY CRAIG	2206 KNIGHT ST	05188723414190000
2	MILLER CURTIS LEE & JOAN MARIE	2120 CHOTEAU ST	05188723422070000
3	OCONNOR KELLY DEAN TRUSTEE		05188723429050000
4	ANTHONY SCHRILLO TRUSTEE	2105 CHOTEAU ST	05188723415130000
5	HOHN DOLORES I		05188723421110000
6	HYYPPA LISA M & STEINWAND BRYO		05188723414130000
7	ZOOK CARINAG & DARRELL		05188723414150000
8	PETERSEN KAREN J TRUSTEE		05188723414010000
9	OCONNOR KELLY DEAN TRUSTEE	2060 CANNON ST	05188723429030000
10	HOY REX G & SCHERR JUDY M	2015 KNIGHT ST	05188723411190000
11	HYYPPA LISA M & STEINWAND BRYO		05188723414310000
12	MORTIMORE JAMIE		05188723414070000
13	RILEY JAMES E		05188723422030000
14	TENTER DARLA W & DARREL L II		05188723416030000
15	COX RICK L & AIDA A	2008 KNIGHT ST	05188723416070000
16	HOHN DOLORES I	2334 CHOTEAU ST	05188723421090000
17	FAGEN NEIL	2126 KNIGHT ST	05188723415030000
18	MCLEAN DANIEL N & MARCIA M	913 HIAWATHA ST	05188723410090000
19	MCLEAN DANIEL N & MARCIA M	913 HIAWATHA ST	05188723410100000
20	CHRISTIAN DEBRA A	1065 JOSLYN ST	05188723416150000
21	PETERSEN KAREN J TRUSTEE		05188723414030000
22	HOY REX G & SCHERR JUDY M		05188723411170000
23	WILMER MARGERY B	2031 CHOTEAU ST	05188723416330000
24	TOMPKINS E ALLEN		05188723415090000
25	MADGE LLC		05188723416190000
26	RONNINGEN ANNETTE	2205 CHOTEAU ST	05188723414250000
27	WHITE ALLEN J ETAL	995 SILVERETTE ST	05188723407210000
28	MORTIMORE KATHRYN JO	2342 KNIGHT ST	05188723414110000
29	MAYER GEORGE W & MONA J	2017 KNIGHT ST	05188723411210000
30	TENTER DARLA W & DARRELL L	2027 CHOTEAU ST	05188723416250000
31	MCLEAN KENNETH R & KAREN	2129 CHOTEAU ST	05188723415210000
32	CHARLTON CHRISTOPHER G & ANGELA I	1205 WINSTON ST	05188723429010000
33	MORTIMORE KATHRYN JO		05188723414090000
34	HELD SCOTT & CLARE		05188723415070000
35	HYYPPA LISA M & STEINWAND BRYO		05188723414330000
36	ALEXANDER JESS E ETAL	2119 CHOTEAU ST	05188723415150000
37	ELLIOTT DAN D & LINDA L	990 ELIZABETH ST	05188723407230000
38	ELLIOTT DAN D & LINDA L		05188723407090000
39	DEPASQUALE SUSAN F		05188723423150000
40	ELLIOTT DAN & LINDA	925 ELIZABETH ST	05188723409130000
41	HALL AMY E & ST JOHN KEVIN	2111 CANNON ST	05188723422130000
42	DILGER KEVIN DEAN		05188723414170000
43	JASKULSKI KAREN P		05188723414050000
44	BRANDL JESSICA ETAL		05188723414390000
45	KRYWARUCHKA CHASE	2060 CANNON ST	05188723429020000
46	BOSELL DANIEL C & TONIA A		05188723423110000
47	ELLIOTT DAN & LINDA L	2217 CHOTEAU ST	05188723414270000
48	TENTER DARLA W & DARREL L II		05188723416230000
49	KENNY LISA M & MULDER RICHARD	2200 CANNON ST	05188723427150000
50	FAGEN NEIL		05188723415050000
51	WILMER MARGERY B		05188723423030000
52	MADGE LLC		05188723416210000
53	RIES CATHERINE M	2105 KNIGHT ST	05188723410070000
54	DEPASQUALE SUSAN F	2009 CANNON ST	05188723423170000
55	BOSELL DANIEL C & TONIA A	2012 CHOTEAU ST	05188723423130000
56	CHARLTON CHRISTOPHER G & ANGELA I	2064 CANNON ST	05188723429040000

Exhibit A

LegalDescr
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 194, Lot 21 - 25, MAKE BRIGADIER IND, MODEL BUGER, 14X31 1958
AMES ADDITION, S23, T10 N, R04 W, BLOCK 192, Lot 22 - 26
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 183, Lot 25
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 300, Lot 15 - 16
AMES ADDITION, S23, T10 N, R04 W, BLOCK 203, Lot 17 - 19
AMES ADDITION, S23, T10 N, R04 W, BLOCK 194, Lot 32 - 34
AMES ADDITION, S23, T10 N, R04 W, BLOCK 194, Lot 29 - 31
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 29 - 30
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 183, Lot 26 - 29
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 180, Lot 4 - 7
AMES ADDITION, S23, T10 N, R04 W, BLOCK 194, Lot 1
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 25
AMES ADDITION, S23, T10 N, R04 W, BLOCK 192, Lot 27 - 28
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 181, Lot 26 - 28, & SYNDICATE BLK 181 ALL FRACTIONAL LT 26
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 181, Lot 22 - 25, & BROOKE ADD BLK 181 FRACT LTS 24 & 25
AMES ADDITION, S23, T10 N, R04 W, BLOCK 203, LTS 20 -21, E 15' LT 22
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 300, LOT 27-A, COS 3409992
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 301, Lot 1A, 9016 SQUARE FEET, COS 3388083
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 301, Lot 3A, 7495 SQUARE FEET, COS 3388083
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 181, Lot 13 - 16
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 28
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 180, Lot 8 - 11
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 181, Lot 1 - 4, 12632 SQUARE FEET, & SYNDICATE ADDN BLK 181 PT LTS 4
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 300, Lot 17 - 20, 12500 SQUARE FEET
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 181, Lot 11 - 12
AMES ADDITION, S23, T10 N, R04 W, BLOCK 194, Lot 8 - 13
AMES ADDITION, S23, T10 N, R04 W, BLOCK 205
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 17 - 20
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 180, Lot 1 - 3, MAKE FLEETWOOD, MODEL UNKNOWN, 24X56 1983
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 181, Lot 5 - 6, 6098 SQUARE FEET, & BROOKE ADDN BLK 181 LTS 5
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 300, Lot 1 - 6
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 183, Lot 30A, ACRES 0.123, COS 3402688
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 21 - 24
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 300, Lot 21 - 22, 6250 SQUARE FEET
AMES ADDITION, S23, T10 N, R04 W, BLOCK 194, Lot 35 - 36
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 300, Lot 7 - 14
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 313, Lot 1 - 5
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 313, Lot 20 - 23
WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 182, Lot 15 - 16, LTS 15-16
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 314, Lot C, TITLE # W830774, MAKE NASHUA, MODEL CASTLEWOOD, 28X44 199
AMES ADDITION, S23, T10 N, R04 W, BLOCK 192, Lot 13 - 16, & SYNDICATE BLK 192 LT 16
AMES ADDITION, S23, T10 N, R04 W, BLOCK 194, Lot 26 - 28
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 26 - 27
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 7 - 9
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 183, Lot 31A, ACRES 0.045, COS 3402688
WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 182, Lot 21
AMES ADDITION, S23, T10 N, R04 W, BLOCK 194, Lot 5 - 7, TITLE # W515413, MAKE FLEETWOOD, MODEL BROOKFIELD, 24X
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 181, Lot 7
AMES ADDITION, S23, T10 N, R04 W, BLOCK 196, Lot 17 - 22, COS #540832/T
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 300, Lot 23 - 25
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 182, Lot 27 - 29, 9375 SQUARE FEET
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 181, Lot 8A, 4690 SQUARE FEET, COS #3411339
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 301, Lot 4 - 6
WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 182, Lot 9 - 14
WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 182, Lot 17 - 20
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 183, Lot 32A, ACRES 0.048, COS 3402688

Square Footage	Water Rebate	Sewer Rebate	Trench Rebate	Total Rebate
15638.04	\$15,638	\$18,609	\$9,070	\$43,317
19035.72	\$19,036	\$22,653	\$11,041	\$52,730
2482.92	\$2,483	\$2,955	\$1,440	\$6,878
6229.08	\$6,229	\$7,413	\$3,613	\$17,255
9539.64	\$9,540	\$11,353	\$5,533	\$26,426
9539.64	\$9,540	\$11,353	\$5,533	\$26,426
9539.64	\$9,540	\$11,353	\$5,533	\$26,426
2221.56	\$2,222	\$2,644	\$1,289	\$6,155
12501.72	\$12,502	\$14,877	\$7,251	\$34,630
12501.72	\$12,502	\$14,877	\$7,251	\$34,630
3179.88	\$3,180	\$3,784	\$1,844	\$8,808
3179.88	\$3,180	\$3,784	\$1,844	\$8,808
6359.76	\$6,360	\$7,568	\$3,689	\$17,617
9365.4	\$9,365	\$11,144	\$5,432	\$25,941
12501.72	\$12,502	\$3,719	\$7,251	\$23,472
8276.4	\$8,276	\$9,848	\$4,800	\$22,924
11151.36	\$11,151	\$13,270	\$6,468	\$30,889
9016.92	\$9,017	\$10,730	\$5,230	\$24,977
7492.32	\$7,492	\$8,915	\$4,345	\$20,752
12501.72	\$12,502	\$14,877	\$7,251	\$34,630
2700.72	\$2,701	\$3,214	\$1,567	\$7,482
12110	\$12,120	\$14,411	\$7,024	\$33,555
12632.4	\$12,632	\$15,032	\$7,327	\$34,991
12501.72	\$12,502	\$14,877	\$7,251	\$34,630
6229.08	\$6,229	\$7,413	\$3,613	\$17,254
19035.72	\$19,036	\$22,653	\$11,041	\$52,730
8668.44	\$8,668	\$10,315	\$5,027	\$24,010
12196.8	\$12,197	\$14,514	\$7,074	\$33,785
9365.4	\$9,365	\$11,144	\$5,432	\$25,941
6098.4	\$6,098	\$7,257	\$3,537	\$16,892
18730.8	\$6,250	\$22,290	\$10,864	\$39,404
5357.88	\$5,358	\$6,376	\$3,108	\$14,842
12719.52	\$12,720	\$15,137	\$7,378	\$35,233
6229.08	\$6,229	\$7,413	\$3,613	\$17,254
6359.76	\$6,360	\$7,568	\$3,689	\$17,617
25003.44	\$9,375	\$29,754	\$14,502	\$53,631
32016.6	\$32,017	\$38,100	\$18,570	\$88,687
49484.16	\$49,484	\$58,886	\$28,701	\$137,071
6229.08	\$6,229	\$7,413	\$3,613	\$17,254
20124.72	\$20,125	\$23,949	\$11,673	\$55,747
12719.52	\$3,225	\$15,137	\$7,378	\$25,740
9365.4	\$9,365	\$11,144	\$5,432	\$25,941
6359.76	\$6,360	\$7,568	\$3,689	\$17,617
9539.64	\$9,540	\$11,353	\$5,533	\$26,426
1960.2	\$1,960	\$2,332	\$1,137	\$5,429
5314.32	\$3,150	\$6,324	\$3,082	\$12,556
9539.64	\$9,540	\$11,353	\$5,533	\$26,426
3136.32	\$3,136	\$3,732	\$1,819	\$6,687
19035.72	\$6,350	\$7,557	\$3,683	\$17,590
9365.4	\$9,365	\$11,144	\$5,432	\$25,941
9365.4	\$9,365	\$11,144	\$5,432	\$25,941
4704.48	\$4,704	\$5,598	\$2,728	\$13,030
16030.08	\$16,030	\$19,076	\$9,297	\$44,403
18730.8	\$9,375	\$22,290	\$10,864	\$42,529
12501.72	\$12,502	\$14,877	\$7,251	\$34,630
2090.88	\$2,091	\$2,488	\$1,213	\$5,792

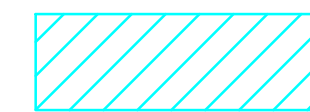
57	WILMER MARGERY B	1131 WINSTON ST	05188723423010000
58	WILMER MARGERY B		05188723423020000
59	FURLONG THOMAS J	2002 KNIGHT ST	05188723416115000
60	MERRILL JAMES S II & ANNE		05188723421290000
61	HANSEN SUSAN H	2260 CANNON ST	05188723427090000
62	KOLOWITZ SCOTT J & DANIELLE C	2003 KNIGHT ST	05188723411110000
63	KAUFMAN ALLISON	2000 KNIGHT ST	05188723416135000
64	NILGES HANNAH	2117 CANNON ST	05188723422150000
65	CC CUTTER INC	2115 EUCLID AVE	05188723428270000
66	BIDMEAD SUZANNE N	2221 CHOTEAU ST	05188723414290000
67	BRANDL JESSICA ETAL	2335 CHOTEAU ST	05188723414410000
68	BARTOS RICHARD PAUL	2211 EUCLID AVE	05188723427170000
69	BOSELL DANIEL C & TONIA A	2014 CHOTEAU ST	05188723423090000
70	MOUNTAIN MUTTS GROOMING LLC	2125 EUCLID AVE	05188723428340000
71	CC CUTTER INC	1212 WINSTON ST	05188723428230000
72	STACEY DANNY L & MARGARET G	1206 HIAWATHA ST	05188723428030000
73	HALL AMY E & ST JOHN	2118 CANNON ST	05188723428110000
74	KOESTER JOSEPHINE G	2015 CANNON ST	05188723423210000
75	KUHN JEFFREY & LINDA M	2016 CHOTEAU ST	05188723423070000
76	OYLER MAIGEN & DALTON	2025 CANNON ST	05188723423230000
77	ACKERMAN KELLY J	2206 CHOTEAU ST	05188723421190000
78	FRIEND DONALD C & BEVERLY A	1105 HIAWATHA ST	05188723421210000
79	BARTLETT CHRISTINE L & ROBERT R	2319 CHOTEAU ST	05188723414370000
80	HIMEL JOAN M	2119 CANNON ST	05188723422170000
81	TENTER DARLA W & DARREL L II	2018 KNIGHT ST	05188723416010000
82	LAMB DOUGLAS LLOYD & LOLITA M	916 HIAWATHA ST	05188723409150000
83	TEXVEST HOLDINGS LLC	2121 EUCLID AVE	05188723428330000
84	BENEVENTI JOSEPH B	1000 HIAWATHA ST	05188723414210000
85	DOOLEY RONALD R & DANA T	2112 CANNON ST	05188723428170000
86	STEINWAND BRYON T	2317 CHOTEAU ST	05188723414350000
87	ELLIOTT DAN D & LINDA L	2225 EUCLID AVE	05188723427270000
88	CC CUTTER INC		05188723428260000
89	FOHN JODEL	1007 HIAWATHA ST	05188723415010000
90	RILEY JAMES E	2130 CHOTEAU ST	05188723422010001
91	MOORE BRYCE A	2121 CANNON ST	05188723422190000
92	WHITE KNIGHT TOYS AND HOBBIES LLP	1207 WINSTON ST	05188723429170001
93	KENDRICK JOSHUA R & MARLY A	2337 CHOTEAU ST	05188723414430000
94	PHILPOT DAVID L	2116 CANNON ST	05188723428150000
95	BARTOS RICHARD PAUL	2217 EUCLID AVE	05188723427210000
96	RUCKER SCOTTY A	2203 CHOTEAU ST	05188723414230000
97	MUNDT BLAINE C & CHRISTINE L	2336 CHOTEAU ST	05188723421070000
98	HASSELBACHER BRENDA L	1206 WINSTON ST	05188723428210000
99	DALBY CHARLES E	2226 CHOTEAU ST	05188723421130000
100	KUHN JEFFREY A & LINDA M		05188723423050000
101	BISARO SCOTT W	2216 CHOTEAU ST	05188723421170000
102	BUCK CHARLES W II & NORENA F	2100 CANNON ST	05188723428190000
103	AHMANN JOSH	2224 CHOTEAU ST	05188723421150000
104	HARDING JOHN W	2136 CANNON ST	05188723428010000
105	BELL CONSTRUCTION & DEVELOPMENT LLC	2127 EUCLID AVE	05188723428370000

SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 182, Lot 31 - 32, & BROOKE ADDN BLK 182 PT LTS 31-32
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 182, Lot 30, 3125 SQUARE FEET
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 181, Lot 21A, COS #616445
AMES ADDITION, S23, T10 N, R04 W, BLOCK 195, Lot 5 - 6
AMES ADDITION, S23, T10 N, R04 W, BLOCK 196, Lot 30 - 34
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 180, Lot 12 - 16, & BROOKE ADDN
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 181, Lot 17A, COS #616445
AMES ADDITION, S23, T10 N, R04 W, BLOCK 192, Lot 7 - 12, MAKE CHAMPION, MODEL UNKNOWN, 14X56 1975 CHAMPION
AMES ADDITION, S23, T10 N, R04 W, BLOCK 191, Lot 9 - 12, & SYNDICATE BLK 191 LTS 10-12 LESS HWY R/W
AMES ADDITION, S23, T10 N, R04 W, BLOCK 194, Lot 2 - 4
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 5 - 6
AMES ADDITION, S23, T10 N, R04 W, BLOCK 196, Lot 14 - 16, LESS 10' OF HWY R/W
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 182, Lot 22 - 23
AMES ADDITION, S23, T10 N, R04 W, BLOCK 191, Lot 4 - 6, LESS HWY R/W
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 191, S115' LTS 15-16
AMES ADDITION, S23, T10 N, R04 W, BLOCK 191, Lot 27 - 28, N 73 1/2' LTS 29-32
AMES ADDITION, S23, T10 N, R04 W, BLOCK 191, Lot 25 - 26
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 182, Lot 5 - 8
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 182, Lot 24 - 25
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 182, Lot 1 - 4
AMES ADDITION, S23, T10 N, R04 W, BLOCK 195, Lot 20 - 24
AMES ADDITION, S23, T10 N, R04 W, BLOCK 195, Lot 17 - 19
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 10 - 12
AMES ADDITION, S23, T10 N, R04 W, BLOCK 192, Lot 5 - 6
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 181, Lot 29 - 32
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 314, Lot 1 - 5
AMES ADDITION, S23, T10 N, R04 W, BLOCK 191, Lot 7 - 8, LESS HWY R/W
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 194, Lot 17 - 20
AMES ADDITION, S23, T10 N, R04 W, BLOCK 191, W 14.5' LT 20, LT 21, E2 LT 22 & SYNDICATE ADDN BLK 191 W 29.5' LT 20
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 13 - 16
AMES ADDITION, S23, T10 N, R04 W, BLOCK 196, Lot 1 - 10, LTS 35-36 COS #540832/T
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 191, S115' LTS 13-14
BROOKE ADDN, S23, T10 N, R04 W, BLOCK 300, LOT 32-A, COS 3409992
AMES ADDITION, S23, T10 N, R04 W, BLOCK 192, Lot 29 - 32
AMES ADDITION, S23, T10 N, R04 W, BLOCK 192, Lot 1 - 4
WALLACE SUBD (SYNDICATE ADD), S23, T10 N, R04 W, BLOCK 183, Lot 1 - 11, & WALLACE SUBD LTS 12-16
AMES ADDITION, S23, T10 N, R04 W, BLOCK 204, Lot 1 - 4
AMES ADDITION, S23, T10 N, R04 W, BLOCK 191, W 1/2 LT 22, ALL LTS 23-24
AMES ADDITION, S23, T10 N, R04 W, BLOCK 196, Lot 11 - 13, LESS 10' HWY R/W
AMES ADDITION, S23, T10 N, R04 W, BLOCK 194, Lot 14 - 16, & BROOKE ADDN BLK 194 LTS 014-016
AMES ADDITION, S23, T10 N, R04 W, BLOCK 203, W 10' LT 22, LTS 23-25
S23, T10 N, R04 W, C.O.S. #333883, SYNDICATE ADDN BLK 191 TR B
AMES ADDITION, S23, T10 N, R04 W, BLOCK 195, Lot 33 - 34
SYNDICATE ADDN (HELENA), S23, T10 N, R04 W, BLOCK 182, Lot 26
AMES ADDITION, S23, T10 N, R04 W, BLOCK 195, Lot 25 - 28
S23, T10 N, R04 W, C.O.S. #333883, TR A OF SYNDICATE ADDN BLK 191 & AMES ADDN BLK 191
AMES ADDITION, S23, T10 N, R04 W, BLOCK 195, Lot 29 - 32
AMES ADDITION, S23, T10 N, R04 W, BLOCK 191, S 53 1/2' OF LTS 29- 32
AMES ADDITION, S23, T10 N, R04 W, BLOCK 191, Lot 1 - 3, E2 & W2 LT 3 LESS HWY R/W

6229.08	\$6,229	\$7,413	\$3,613	\$17,255
3136.32	\$3,136	\$3,732	\$1,819	\$8,687
7797.24	\$7,797	\$0.00	\$4,522	\$12,319
6359.76	\$6,360	\$0.00	\$3,689	\$10,049
15855.84	\$15,856	\$0.00	\$9,196	\$25,052
15595	\$15,595	\$0.00	\$9,045	\$24,640
7797.24	\$7,797	\$0.00	\$4,522	\$12,319
19035.72	\$0.00	\$22,653	\$11,041	\$33,694
11499.84	\$0.00	\$13,685	\$6,670	\$20,355
9539.64	\$0.00	\$11,352	\$5,533	\$16,885
6359.76	\$0.00	\$7,568	\$3,689	\$11,257
8755.56	\$0.00	\$10,419	\$5,078	\$15,497
6229.08	\$0.00	\$7,413	\$3,613	\$11,026
8755.56	\$0.00	\$10,419	\$5,078	\$15,497
5749.92	\$0.00	\$6,842	\$3,335	\$10,177
11020.68	\$0.00	\$13,115	\$6,392	\$19,507
6359.76	\$0.00	\$7,568	\$3,689	\$11,257
12501.72	\$0.00	\$14,877	\$7,251	\$22,128
6229.08	\$0.00	\$7,413	\$3,613	\$11,026
12501.72	\$0.00	\$14,877	\$7,251	\$22,128
15855.84	\$0.00	\$18,868	\$9,196	\$28,064
9539.64	\$0.00	\$11,352	\$5,533	\$16,885
9539.64	\$0.00	\$11,352	\$5,533	\$16,885
6359.76	\$0.00	\$7,568	\$3,689	\$11,257
12501.72	\$0.00	\$14,877	\$7,251	\$22,128
38463.48	\$0.00	\$45,772	\$22,309	\$66,081
5837.04	\$0.00	\$6,946	\$3,385	\$10,331
12501.72	\$0.00	\$14,877	\$7,251	\$22,128
8494.2	\$0.00	\$10,108	\$4,927	\$15,035
12719.52	\$0.00	\$15,136	\$7,377	\$22,513
25831.08	\$0.00	\$30,739	\$14,982	\$45,721
5749.92	\$0.00	\$6,842	\$3,335	\$10,177
10715.76	\$0.00	\$12,752	\$6,215	\$18,967
12719.52	\$0.00	\$15,136	\$7,377	\$22,513
12719.52	\$0.00	\$15,136	\$7,377	\$22,513
45999.36	\$0.00	\$54,739	\$26,680	\$81,419
10323.72	\$0.00	\$12,285	\$5,988	\$18,273
7927.92	\$0.00	\$9,434	\$4,598	\$14,032
8755.56	\$0.00	\$10,419	\$5,078	\$15,497
9539.64	\$0.00	\$11,352	\$5,533	\$16,885
10802.88	\$0.00	\$12,855	\$6,266	\$19,121
4399.56	\$0.00	\$5,235	\$2,552	\$7,787
6359.76	\$0.00	\$7,568	\$3,689	\$11,257
3136.32	\$0.00	\$3,732	\$1,819	\$5,551
12719.52	\$0.00	\$15,136	\$7,377	\$22,513
6446.88	\$0.00	\$7,672	\$3,739	\$11,411
12719.52	\$0.00	\$15,136	\$7,377	\$22,513
5357.88	\$0.00	\$6,376	\$3,108	\$9,484
8755.56	\$0.00	\$10,419	\$5,078	\$15,497

CITY OF HELENA WESTSIDE PHASE 1A LOT REBATES

LEGEND



NEW WATER SERVICE

JOSLYN STREET

PHASE 1A

LINDEN STREET

LAUREL STREET

LESLIE AVENUE

WILDER AVENUE

EUCLID AVENUE

1400 JOSLYN ST STE B,
0518872344370000
1501.8 SqFt
Water Rebate: \$7,715
Total Rebate: \$13,229

1400 JOSLYN ST,
0518872344309000
3418.48 SqFt
Water Rebate: \$10,330
Trench Rebate: \$10,092
Total Rebate: \$20,392

1400 JOSLYN ST STE B,
0518872344370001
2006.16 SqFt
Water Rebate: \$15,462
Trench Rebate: \$19,061
Total Rebate: \$30,523

1805 JOSLYN ST,
05188723447151001
131333.4 SqFt
Water Rebate: \$8,425
Trench Rebate: \$9,180
Total Rebate: \$18,605

1912 LESLIE AVE,
0518872344702000
12501.72 SqFt
Water Rebate: \$8,627
Trench Rebate: \$9,377
Total Rebate: \$18,004

1425 JOSLYN ST
0518872344420000
6229.08 SqFt
Water Rebate: \$4,229
Trench Rebate: \$4,672
Total Rebate: \$8,468

1925 LESLIE AVE
0518872344420000
6229.08 SqFt
Water Rebate: \$4,229
Trench Rebate: \$4,672
Total Rebate: \$8,468

1915 LESLIE AVE,
0518872344420000
6229.08 SqFt
Water Rebate: \$4,229
Trench Rebate: \$4,672
Total Rebate: \$8,468

1909 LESLIE AVE,
05188723444130000
7710.12 SqFt
Water Rebate: \$3,937
Trench Rebate: \$3,383
Total Rebate: \$7,320

1907 LESLIE AVE,
05188723444130000
7710.12 SqFt
Water Rebate: \$3,937
Trench Rebate: \$3,383
Total Rebate: \$7,320

1420 LINDEN ST,
0518872344270000
2090.98 SqFt
Water Rebate: \$1,810
Trench Rebate: \$1,506
Total Rebate: \$3,178

1821 LESLIE AVE,
0518872422700000
8988.12 SqFt
Water Rebate: \$7,416
Trench Rebate: \$7,416
Total Rebate: \$14,832

1400 LINDEN ST,
05188723444130000
2219.08 SqFt
Water Rebate: \$4,796
Trench Rebate: \$4,672
Total Rebate: \$9,468

1930 WILDER AVE,
05188723444070000
3365.4 SqFt
Water Rebate: \$4,796
Trench Rebate: \$4,672
Total Rebate: \$9,468

1922 WILDER AVE,
05188723444070000
3365.4 SqFt
Water Rebate: \$4,796
Trench Rebate: \$4,672
Total Rebate: \$9,468

1918 WILDER AVE,
05188723444070000
3365.4 SqFt
Water Rebate: \$4,796
Trench Rebate: \$4,672
Total Rebate: \$9,468

1914 WILDER AVE,
05188723444070000
3365.4 SqFt
Water Rebate: \$4,796
Trench Rebate: \$4,672
Total Rebate: \$9,468

1902 WILDER AVE,
05188723444110000
6229.08 SqFt
Water Rebate: \$4,796
Trench Rebate: \$4,672
Total Rebate: \$9,468

1830 WILDER AVE,
05188723444070000
3365.4 SqFt
Water Rebate: \$4,796
Trench Rebate: \$4,672
Total Rebate: \$9,468

1929 WILDER AVE,
0518872344310000
12501.72 SqFt
Water Rebate: \$8,468
Trench Rebate: \$8,266
Total Rebate: \$16,752

1921 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1919 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1917 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1915 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1913 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1911 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1909 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1907 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1905 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1903 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

1901 WILDER AVE,
0518872344310000
6229.08 SqFt
Water Rebate: \$4,621
Trench Rebate: \$9,377
Total Rebate: \$14,004

LINDEN ST,
0518872432030000
3265.4 SqFt
Water Rebate: \$7,211
Trench Rebate: \$7,024
Total Rebate: \$14,235

05188723437090001
11520.88 SqFt
Water Rebate: \$15,252
Trench Rebate: \$35,004
Total Rebate: \$50,256

1926 EUCLID AVE,
0518872344010000
22999.88 SqFt
Water Rebate: \$17,110
Trench Rebate: \$17,250
Total Rebate: \$34,360

1900 EUCLID AVE,
0518872448070001
17249.78 SqFt
Water Rebate: \$11,383
Trench Rebate: \$12,828
Total Rebate: \$24,211

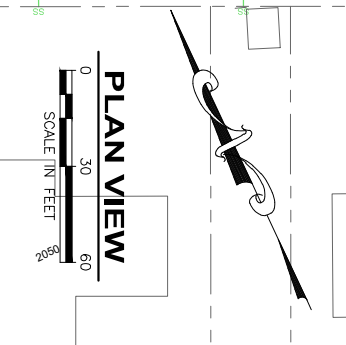
1900 EUCLID AVE,
0518872448090000
17249.78 SqFt
Water Rebate: \$11,383
Trench Rebate: \$12,828
Total Rebate: \$24,211

1818 EUCLID AVE, A STE,
0518872432010000
11469.84 SqFt
Water Rebate: \$8,858
Trench Rebate: \$8,825
Total Rebate: \$17,683

1812 EUCLID AVE,
0518872432150001
8624.88 SqFt
Water Rebate: \$14,456
Trench Rebate: \$14,081
Total Rebate: \$28,537

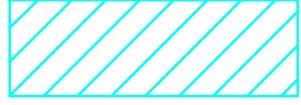


1814 EUCLID AVE,
0518872432170001
18774.30 SqFt
Water Rebate: \$17,211
Trench Rebate: \$7,024
Total Rebate: \$24,235

1816 EUCLID AVE,
0518872432190000
18774.30 SqFt
Water Rebate: \$17,211
Trench Rebate: \$7,024
Total Rebate: \$24,235



CITY OF HELENA WESTSIDE WATER PHASE 1B LOT REBATES

LEGEND

-  NEW WATER SERVICE
-  NEW SEWER SERVICE
-  NEW WATER AND SEWER SERVICE

EUCLID AVENUE

CANNON STREET

GLENDALE STREET

PHASE 1B

CHOTEAU STREET

LAUREL STREET

KNIGHT STREET

HAUSER BOULEVARD

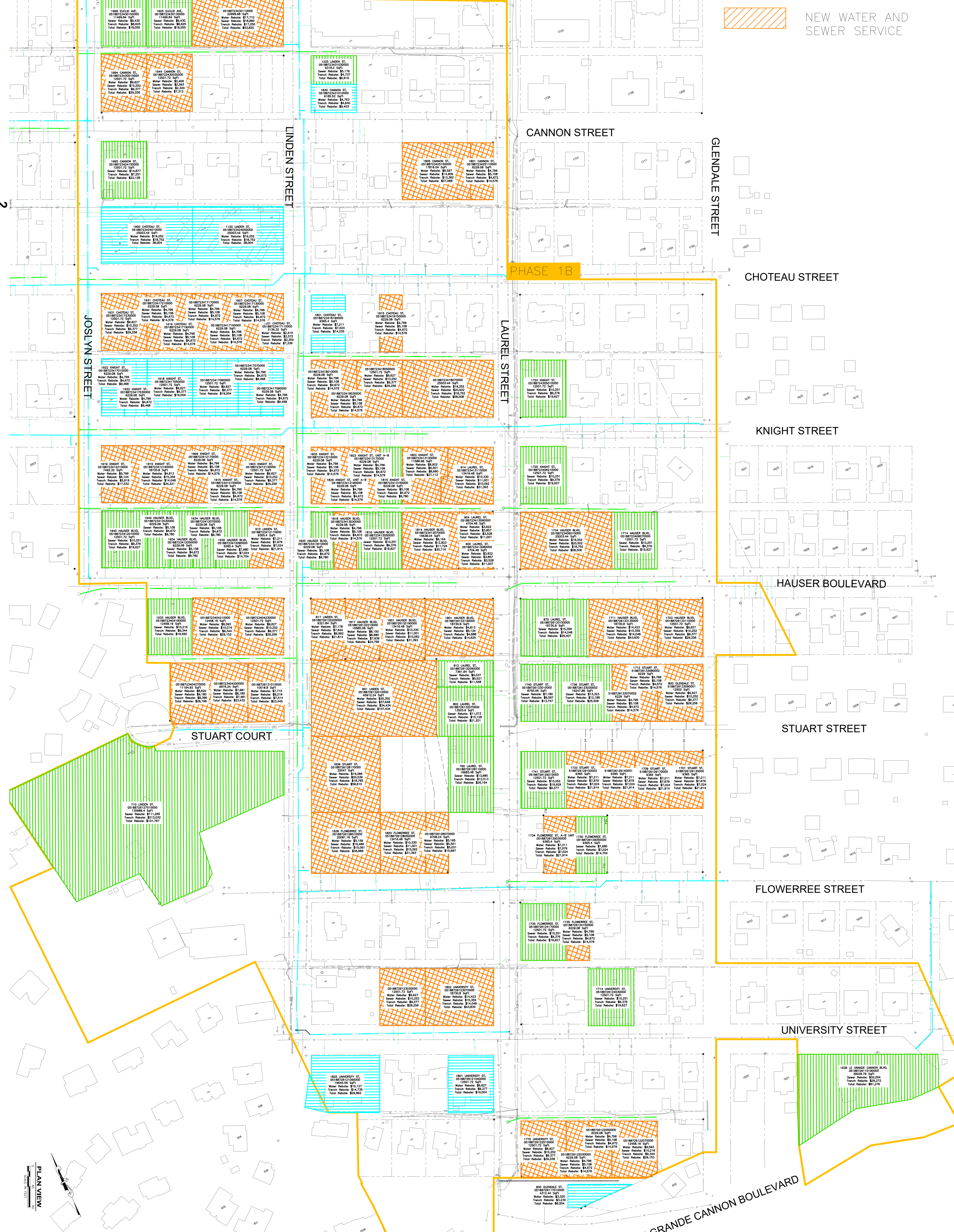
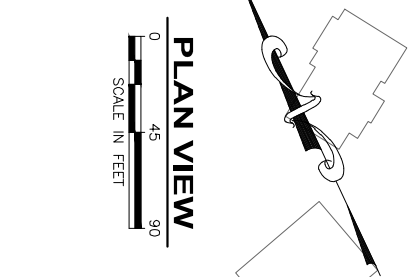
STUART STREET

FLOWERREE STREET

UNIVERSITY STREET

LE GRANDE CANNON BOULEVARD

2



PHASE 2 BOUNDARY

BRADFORD STREET

SILVERTE STEET

HIAWATHA STREET

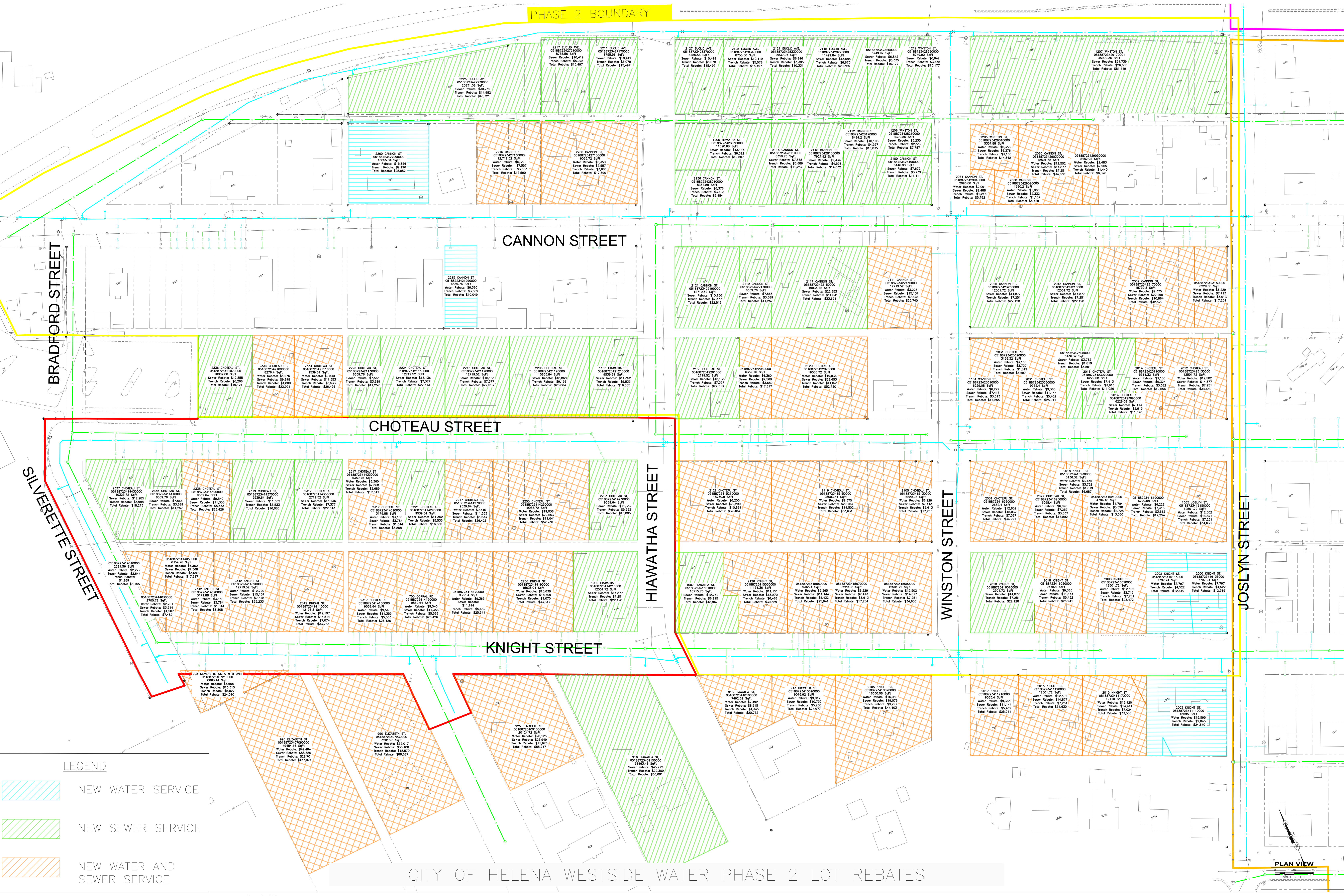
WINSTON STREET

JOSLYN STREET

CANNON STREET

CHOTEAU STREET

KNIGHT STREET



LEGEND

- NEW WATER SERVICE
- NEW SEWER SERVICE
- NEW WATER AND SEWER SERVICE

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

RESOLUTION NO. Draft

A RESOLUTION ESTABLISHING A COST REIMBURSEMENT PROGRAM FOR WATER AND WASTEWATER INFRASTRUCTURE INSTALLED BY THE CITY OF HELENA FOR THE PHASE 1 OF THE WESTSIDE ANNEXATION City Project NO. 18-15

WHEREAS, the Helena City Commission passed Resolution of Intention No. 20243, to annex the wholly surrounded area east of Joslyn Street and generally west of the existing City Limits, all located in the Lewis and Clark County, as described.

WHEREAS, the City has installed water and wastewater mains and appurtenant facilities in Public Rights-of-Way within the Annexed Area east of Joslyn Street, as shown in engineering plan documents for City Project No. 18-15;

WHEREAS, water and wastewater main extensions installed for Phase 1 of the Westside Annexation will benefit properties by making them available for individual hookups for those properties that were annexed into the City of Helena; and

WHEREAS, pursuant to Resolution No. 20164, the methodology to determine costs for which each property owner is responsible pursuant to City Code, the proposed repayment mechanism, and repayment timeframe are to be determined by the City Commission on a project-by-project basis; and

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

WHEREAS, the City desires to establish a program to recoup the costs of the design and installation of the above mentioned water and wastewater mains, costs of which property owners are responsible to cover, and that benefits the property owners in the area; and

WHEREAS, the City desires to establish a mechanism and methodology to calculate the proportional amount property owners adjacent to the abovementioned water and wastewater mains must pay when they ultimately connect to the water and wastewater mains; and

WHEREAS, the City desires the reimbursement program to encourage and provide an incentive for connection to the City installed water and wastewater mains because it is a better and more safe source of water; and

WHEREAS, it appears to be in the best interests of the City of Helena and the inhabitants thereof that the City Commission establish a cost reimbursement program for the water and wastewater infrastructure that the City has designed and installed pursuant to Project No. 18-15.

NOW, THEREFORE, BE IT RESOLVED BY THE COMMISSION OF THE CITY OF HELENA, MONTANA:

Section 1. The Helena City Commission hereby establishes a

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

cost reimbursement program from owners of property shown on Exhibit "A" who have connected or will connect to the water and wastewater infrastructure installed by the City in rights-of-way within the annexed area east of Joslyn Street and generally west of the existing City Limits, pursuant to Project No. 18-15 to pay for the costs associated with designing and installing water and wastewater service to their properties.

Section 2. Each owner of property listed on Exhibit "A" is responsible for said owner's proportional share of the cost of the design and installation of the water and/or wastewater infrastructure before connecting to the water or wastewater mains installed by the City. The reimbursement cost that each property owner adjacent to the water and wastewater mains must pay upon issuance of the building/plumbing permit is determined by dividing the total private property land area by the total cost of the design and installation of Project No. 18-15 and multiplying that cost per square foot by the square footage of each property proposed to be connected to and served by the water and wastewater mains. The cost of the improvements are \$0.77 per square foot for water improvements, \$0.82 per square foot for wastewater improvements, and \$0.75 per square foot for trench restoration.

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

A. For property currently developed with an occupied structure that connects to the City-installed water and wastewater mains adjacent to the property within 5 years of the date of this resolution, the reimbursement cost may be paid to the City by the property owners in full at the time of building/plumbing permit for initial connection to the City's water and wastewater mains, or in monthly installments billed through their normal monthly water and wastewater bill, amortized at zero percent interest over a 20-year period. A 5%

administrative fee will be assessed to the loan.

B. For property currently developed with an occupied structure that connects to the City-installed water and wastewater mains adjacent to the property more than 5 years after the date of this resolution, or for property that is not currently developed with an occupied structure, the reimbursement cost must be paid in full, at the time of building/plumbing permit for the connection to the City's wastewater main.

If the reimbursement amount is amortized and repaid through the property owner's normal monthly water and wastewater bill, a delinquency of more than thirty (30) days past due in paying the

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

reimbursement cost is considered an unpaid water/wastewater bill that is subject to the penalties in Title 6, Chapter 2 and 3 of Helena City Code. **Section 3.** If a property is sold or transferred, any outstanding balance of the reimbursement amount still owing must be paid in full. Property owners connecting to the City's water and wastewater main agree to sign required documentation that will be recorded and run with the property that is needed to ensure the payment of the full remaining reimbursement amount.

Section 4. Any property owner connecting to either City's water or wastewater systems must connect to both city water and wastewater mains.

PASSED AND EFFECTIVE BY THE COMMISSION OF THE CITY OF HELENA, MONTANA, THIS 7th DAY OF MARCH, 2024.

MAYOR

ATTEST:

CLERK OF THE COMMISSION

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

RESOLUTION NO. Draft

A RESOLUTION ESTABLISHING A COST REIMBURSEMENT PROGRAM FOR WATER AND WASTEWATER INFRASTRUCTURE INSTALLED BY THE CITY OF HELENA FOR THE PHASE 2 OF THE WESTSIDE ANNEXATION City Project NO. 18-15

WHEREAS, the Helena City Commission passed Resolution No. 20490, to annex the wholly surrounded area east of Granite Street, South of Highway 12 West and generally west of the existing City Limits, all located in the Lewis and Clark County, as described.

WHEREAS, the City has installed water and wastewater mains and appurtenant facilities in Public Rights-of-Way within the Annexed Area east of Granite Street, south of Highway 12 West, north of Knight Street, and generally west of existing city limits, as shown in engineering plan documents for City Project No. 18-15;

WHEREAS, water and wastewater main extensions installed for Phase 2 of the Westside Annexation will benefit properties by making them available for individual hookups for those properties that were annexed into the City of Helena; and

WHEREAS, pursuant to Resolution No. 20164, the methodology to determine costs for which each property owner is responsible pursuant to City Code, the proposed repayment mechanism, and repayment timeframe are to be determined by the City Commission on

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

a project-by-project basis; and

WHEREAS, the City desires to establish a program to recoup the costs of the design and installation of the above mentioned water and wastewater mains, costs of which property owners are responsible to cover, and that benefits the property owners in the area; and

WHEREAS, the City desires to establish a mechanism and methodology to calculate the proportional amount property owners adjacent to the abovementioned water and wastewater mains must pay when they ultimately connect to the water and wastewater mains; and

WHEREAS, the City desires the reimbursement program to encourage and provide an incentive for connection to the City installed water and wastewater mains because it is a better and more safe source of water; and

WHEREAS, it appears to be in the best interests of the City of Helena and the inhabitants thereof that the City Commission establish a cost reimbursement program for the water and wastewater infrastructure that the City has designed and installed pursuant to Project No. 18-15.

NOW, THEREFORE, BE IT RESOLVED BY THE COMMISSION OF THE CITY OF HELENA, MONTANA:

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

Section 1. The Helena City Commission hereby establishes a cost reimbursement program from owners of property shown on Exhibit "A" who have connected or will connect to the water and wastewater infrastructure installed by the City in rights-of-way within the annexed area Granite Street, south of Highway 12 West, north of Knight Street, and generally west of existing city limits, pursuant to Project No. 18-15 to pay for the costs associated with designing and installing water and wastewater service to their properties.

Section 2. Each owner of property listed on Exhibit "A" is responsible for said owner's proportional share of the cost of the design and installation of the water and/or wastewater infrastructure before connecting to the water or wastewater mains installed by the City. The reimbursement cost that each property owner adjacent to the water and wastewater mains must pay upon issuance of the building/plumbing permit is determined by dividing the total private property land area by the total cost of the design and installation of Project No. 18-15 and multiplying that cost per square foot by the square footage of each property proposed to be connected to and served by the water and wastewater mains. The cost of the improvements are \$1.00 per square foot for water improvements, \$1.19 per square foot for wastewater

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

improvements, and \$0.58 per square foot for trench restoration.

For property currently developed with an occupied structure that connects to the City-installed water and wastewater mains adjacent to the property within 5 years of the date of this resolution, the reimbursement cost may be paid to the City by the property owners in full at the time of building/plumbing permit for initial connection to the City's water and wastewater mains, or in monthly installments billed through their normal monthly water and wastewater bill, amortized at zero percent interest over a 20-year period. A 5% administrative fee will be assessed to the loan.

- A.** For property currently developed with an occupied structure that connects to the City-installed water and wastewater mains adjacent to the property more than 5 years after the date of this resolution, or for property that is not currently developed with an occupied structure, the reimbursement cost must be paid in full, at the time of building/plumbing permit for the connection to the City's water or wastewater main.

If the reimbursement amount is amortized and repaid through the property owner's normal monthly water and wastewater bill, a delinquency of more than thirty (30) days past due in paying the

RESOLUTIONS OF THE CITY OF HELENA, MONTANA

Res. No. 20235

reimbursement cost is considered an unpaid water/wastewater bill that is subject to the penalties in Title 6, Chapter 2 and 3 of Helena City Code.

Section 3. If a property is sold or transferred, any outstanding balance of the reimbursement amount still owing must be paid in full. Property owners connecting to the City's water and wastewater main agree to sign required documentation that will be recorded and run with the property that is needed to ensure the payment of the full remaining reimbursement amount.

Section 4. Any property owner connecting to either City's water or wastewater systems must connect to both city water and wastewater mains.

PASSED AND EFFECTIVE BY THE COMMISSION OF THE CITY OF HELENA, MONTANA, THIS 7th DAY OF MARCH, 2024.

MAYOR

ATTEST:

CLERK OF THE COMMISSION

City of Helena, Montana

7/23/2024

To: Tim Burton, City Manager

From: Ty Weingartner, Project Manager

Subject: Progress Report - Status of City-Wide Software Implementation

Present Situation: Progress Report on the status of City-Wide Enterprise Resource Planning (ERP) Software Implementation

Background Information: City launched the implementation of ERP Software in February 2023.

First Phase: Finance management (Go Live 4-1-24)

Second Phase: Payments (In Progress - Soft launch in April 2024)

Third Phase:

Human Resources Management: In progress

Payroll & Time/Attendance (Go Live - Sept 2024)

Fourth Phase: Enterprise Permitting and Planning (Go Live - June 2024)

Fifth Phase: Utility Billing (In Progress - Launch in August 2024)

Proposal/Objective: N/A

Advantage: N/A

Notable Energy Impact: N/A

Disadvantage: N/A

Quasi-Judicial Item: False

Notice of Public Hearing: False

Staff Recommendation/Recommended Motion: N/A - Information Only

ERP Project Update

Prepared by
Ty Weingartner



AGENDA

- **Review of City of Helena's ERP Goals and Objectives 2022**
- **Review of ERP Project Timeline**
- **Project Updates**
 - **Lessons Learned**
 - **Strengths, Weakness, Opportunities, Threats**
- **2024 ERP Objectives Comparison**
- **ERP Hub Demo**
- **EPL Civic Access Demo**
- **Questions and Answers**



**City of
Helena**

2022 Environment

Obsolescence

- City of Helena's primary business operation system is running on a twenty-year old green screen application
- ❖ *Limits productivity due to the lack of support and antiquated interface*
- ❖ *Specialized technical knowledge and skill required to maintain legacy system.*
- ❖ *Lack of legacy system process documentation*
- ❖ *High risk of loss to data processing*

Siloed

- Numerous legacy disparate applications.
- ❖ *Causes duplication of data entry*
- ❖ *Information cannot be readily accessed or reported*
- ❖ *Duplicative payment of same technology*

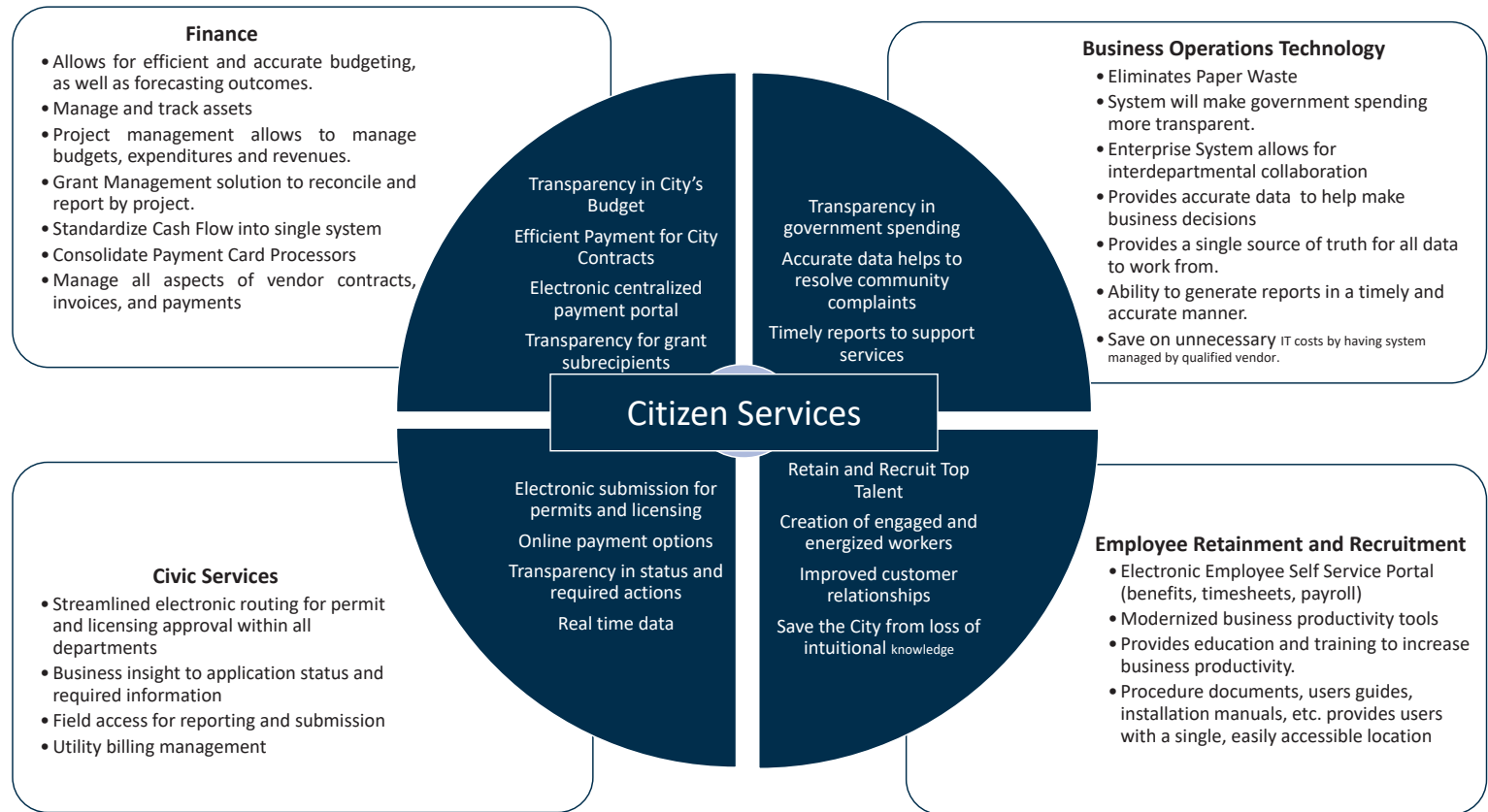
Manual Processes

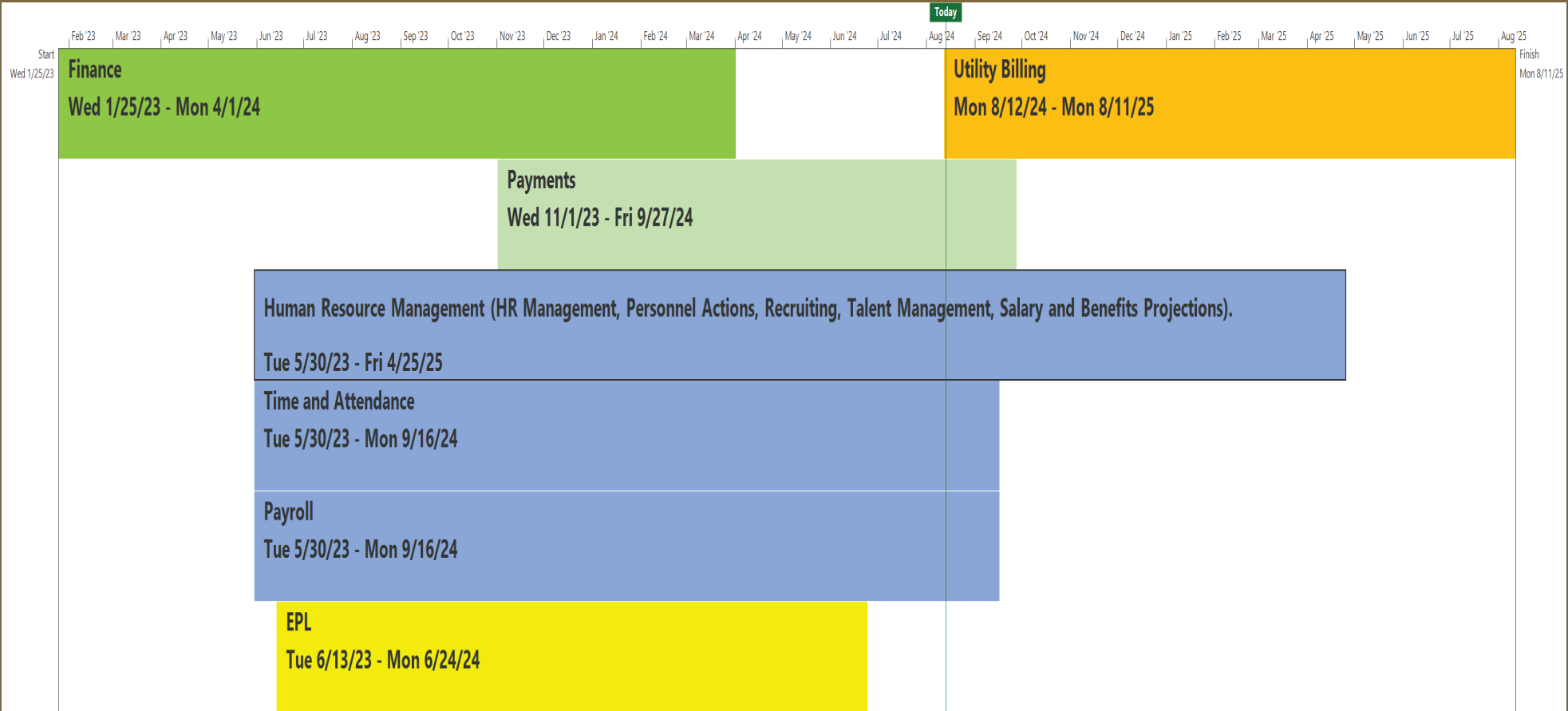
- Standard business processes are being done manually via spreadsheets.
- ❖ *Causes data integrity issues*
- ❖ *Bottlenecks in service delivery*

Non-existent

- Technology solutions standard in today's service environment is not available within the City of Helena.
- *Lack of electronic and mobile service delivery options.*
- *Limited transparency*
- *Paper driven business processes*

Enterprise Resource Planning Solution





City of Helena ERP Timeline



Lessons Learned / Risk Register

Risk Observed	Effect	Mitigation
6 (7 if breakout EPL) Major Projects running simultaneously	Burden on staff, competing tasks, limited time.	Accepted. Although some project's timelines were extended. The Projects still overlapped.
Limited staff and dual roles	Staff's time was limited and not dedicated towards the projects. Causing staff burnout. Completing with standard job responsibilities	Control: Project Team took more of an agile approach using allotted consulting hours. Addressing needed topics, and doing homework based upon staff availability.
Staff Turnover	Finance Team had 4 team members leave, HR had 3 staff members leave. Resulting in loss of internal processes, previous training knowledge provided by Tyler.	Monitoring: Some training was redone; software customizing was reviewed. Still in progress.



**City of
Helena**

Project Update

Strengths, Weakness, Opportunities, Threats Analysis

<p style="text-align: center;">Strengths</p> <ul style="list-style-type: none"> • Experience in Tyler Technologies methodology, allowing City Staff to be Agile. • Good Tyler Tech. PM • Helena Staff members 	<p style="text-align: center;">Weakness</p> <ul style="list-style-type: none"> • Limited number of City Staff • Internal processes are limited or non-existent due to no current software in place.
<p style="text-align: center;">Opportunities</p> <ul style="list-style-type: none"> • Expand support opportunities for Tyler Technologies with IT&S. • Leadership opportunities for expanded job roles. • Improve internal processes. 	<p style="text-align: center;">Threats</p> <ul style="list-style-type: none"> • Staff turnover • New staff members to the City with limited internal process knowledge • Support of Tyler Tech software • Completing job responsibilities • Training for large amount of City Staff members • Issues with Payment Devices

Upcoming Major Milestones

Payroll Parallel	Online Payment Options (GB and Misc. and Special Events)
Conversion of legacy Payroll Data	HRM Modules Customization
Training on Time and Attendance	HRM Modules Testing and Training
Implementation of Payment Devices	Utility Billing



City of
Helena

Project Update

2022 Environment

Obsolescence

- City of Helena's primary business operation system is running on a twenty-year old green screen application
- ❖ *Limits productivity due to the lack of support and antiquated interface*
- ❖ *Specialized technical knowledge and skill required to maintain legacy system.*
- ❖ *Lack of legacy system process documentation*
- ❖ *High risk of loss to data processing*

Siloed

- Numerous legacy disparate applications.
- ❖ *Causes duplication of data entry*
- ❖ *Information cannot be readily accessed or reported*
- ❖ *Duplicative payment of same technology*

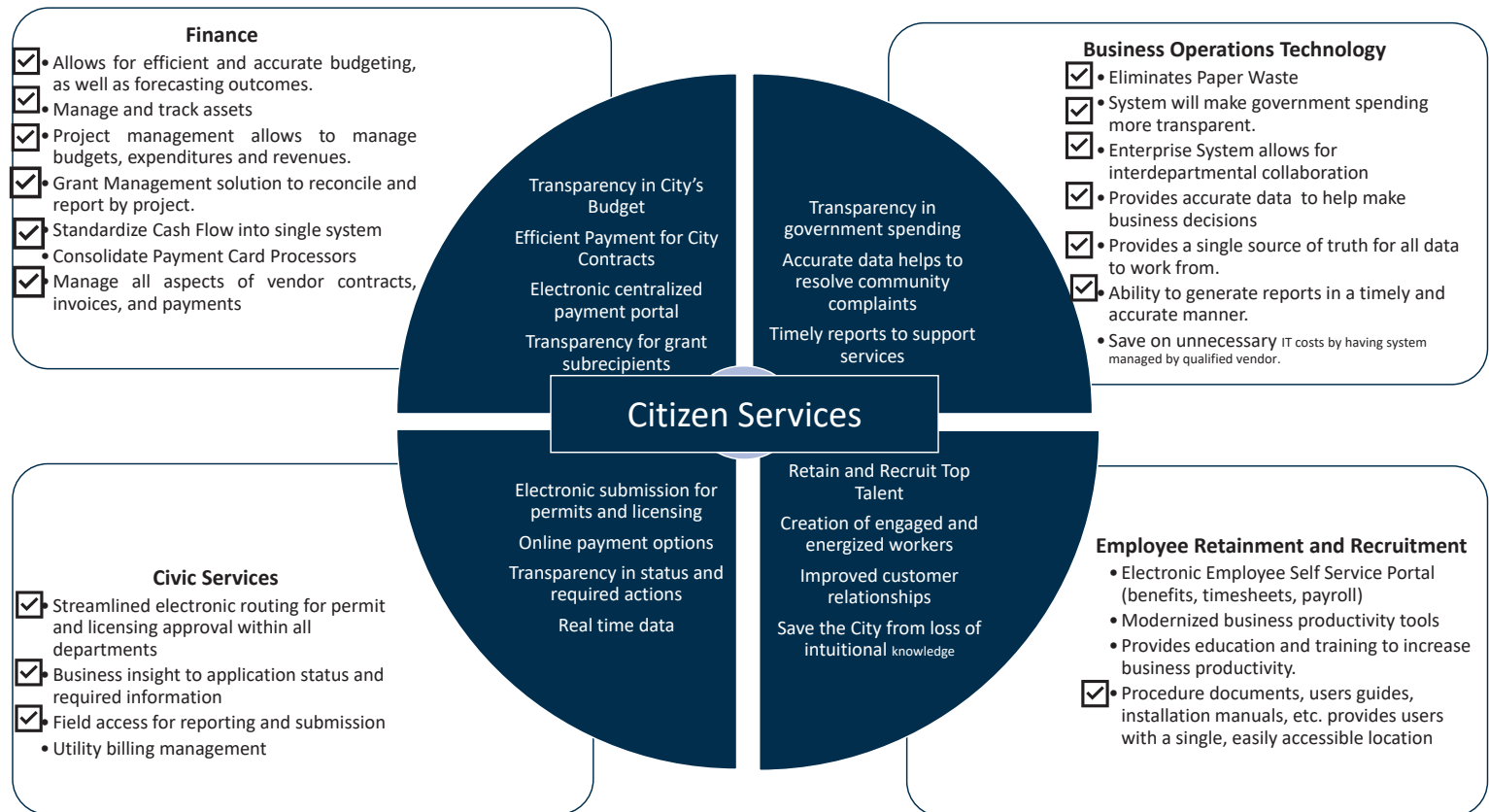
Manual Processes

- Standard business processes are being done manually via spreadsheets.
- ❖ *Causes data integrity issues*
- ❖ *Bottlenecks in service delivery*

Non-existent

- Technology solutions standard in today's service environment is not available within the City of Helena.
- *Lack of electronic and mobile service delivery options.*
- *Limited transparency*
- *Paper driven business processes*

Enterprise Resource Planning Solution



2022 Environment

Obsolescence

- City of Helena's primary business operation system is running on a twenty-year old green screen application
- ❖ *Limits productivity due to the lack of support and antiquated interface*
- ❖ *Specialized technical knowledge and skill required to maintain legacy system.*
- ❖ *Lack of legacy system process documentation*
- ❖ *High risk of loss to data processing*

Siloed

- Numerous legacy disparate applications.
- ❖ *Causes duplication of data entry*
- ❖ *Information cannot be readily accessed or reported*
- ❖ *Duplicative payment of same technology*

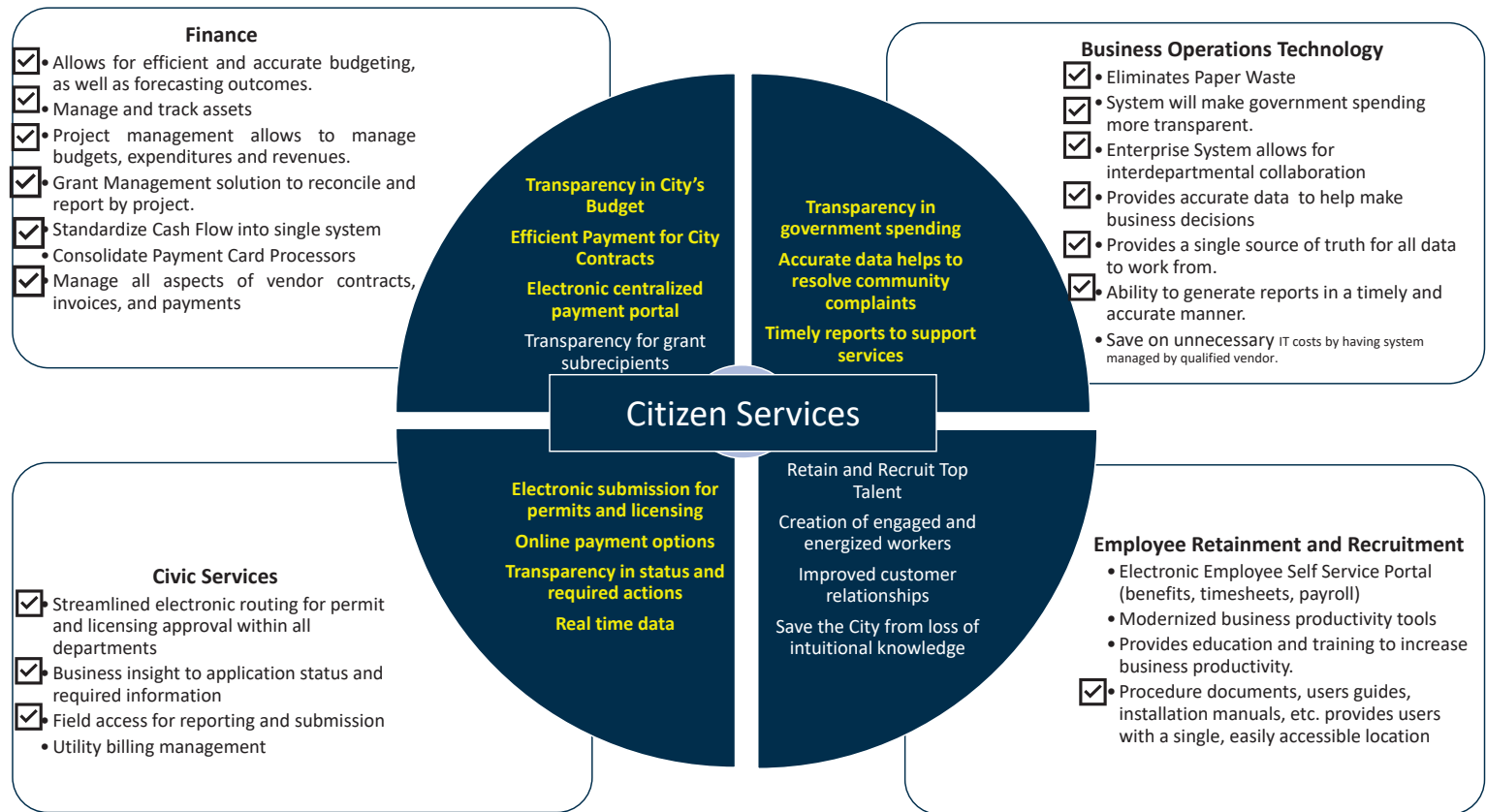
Manual Processes

- Standard business processes are being done manually via spreadsheets.
- ❖ *Causes data integrity issues*
- ❖ *Bottlenecks in service delivery*

Non-existent

- Technology solutions standard in today's service environment is not available within the City of Helena.
- *Lack of electronic and mobile service delivery options.*
- *Limited transparency*
- *Paper driven business processes*

Enterprise Resource Planning Solution



ERP Hub Demo



City of
Helena

EPL Civic Access Demo



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Questions and Answers



City of
Helena